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Executive Board of the World Food Programme

Report on the first, second and third regular sessions and annual session of 1998

Economic and Social Council
Official Records, 1999
Supplement No. 16

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Executive Board of the World Food Programme

Report on the first, second and third regular sessions and annual session of 1998

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Note

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برنامج الأغذية العالمي

Programme Alimentaire Mondial

World Food Programme

Programa Mundial de Alimentos

Executive Board
Annual Session

Rome, 17 - 20 May 1999

ANNUAL REPORTS

Agenda item 3

E

ANNUAL REPORT OF THE EXECUTIVE BOARD TO ECOSOC AND THE FAO COUNCIL ON ITS ACTIVITIES IN 1998

NOTE TO THE EXECUTIVE BOARD

This document is submitted for consideration and approval to the Executive Board.

Pursuant to the decisions taken on the methods of work by the Executive Board at its First Regular Session of 1996, the documentation prepared by the Secretariat for the Board has been kept brief and decision-oriented. The meetings of the Executive Board are to be conducted in a business-like manner, with increased dialogue and exchanges between delegations and the Secretariat. Efforts to promote these guiding principles will continue to be pursued by the Secretariat.

The Secretariat therefore invites members of the Board who may have questions of a technical nature with regard to this document, to contact the WFP staff member(s) listed below, preferably well in advance of the Board's meeting. This procedure is designed to facilitate the Board's consideration of the document in the plenary.

The WFP focal point for this document is:

Secretary to the Executive Board: Ms. V. Sequeira tel.: 066513-2603

Should you have any questions regarding matters of dispatch of documentation for the Executive Board, please contact the Documentation and Meetings Clerk (tel.: 066513-2641).

INTRODUCTION

1. Article VI of the General Regulations of the World Food Programme (WFP) outlines the functions of the Executive Board and its reporting obligations vis-à-vis the Economic and Social Council of the United Nations (ECOSOC) and the Council of FAO. The functions of the Board can be summarized as the evolution and coordination of food aid policies, the intergovernmental supervision and direction of the management of WFP, and the review and approval of programmes, projects and activities. The same Article of the General Regulations requires that the Board reports annually to ECOSOC and the FAO Council on the major decisions taken by the Board in carrying out those functions.

2. The present report is prepared in compliance with General Assembly resolutions 53/192, 50/120 and 47/199, and ECOSOC resolutions 1998/27, 1997/52, 1997/59 and 1997/6. It will be considered under ECOSOC's provisional agenda item on Reports of the Executive Boards of the United Nations Development Programme (UNDP), the United Nations Populations Fund (UNFPA), the United Nations Children's Fund (UNICEF) and the World Food Programme (WFP), at its substantive session in July 1999, and at the 116th session of the FAO Council under the provisional agenda item on the World Food Programme.

3. The present report should be read in conjunction with the Annual Report of the Executive Director and its appendices, which are also presented to the above sessions of ECOSOC and the FAO Council. In line with guidance embodied in ECOSOC resolution E/1998/27, and with decision 1999/EB.1/17 of the Executive Board at its First Regular Session of 1999, the Annual Report of the Executive Director contains a thorough analysis of problems encountered and lessons learned, as well as appendices on issues arising from the implementation of the reform programmes of the Secretary-General, the Triennial Policy Review and the follow-up to conferences. The appendices to the Annual Report of the Executive Director on follow-up to several General Assembly and ECOSOC resolutions were prepared in a common format agreed to by UNDP, UNFPA, UNICEF and WFP.

BACKGROUND

4. In 1998, the 36 members of the Board, elected by the ECOSOC and the FAO Council were:

Algeria, Angola, Australia, Bangladesh, Belgium, Brazil, Burundi, Cameroon, Canada, China, Cuba, Denmark, El Salvador, Ethiopia, Finland, Germany, India, Indonesia, Iran (Islamic Republic of), Japan, Jordan, Mexico, the Netherlands, Nigeria, Norway, Pakistan, Paraguay, Russian Federation, Saudi Arabia, Senegal, Sierra Leone, Slovakia, Sweden, Switzerland, Tunisia and the United States of America.

5. In accordance with the rules of procedure and methods of work adopted by the Board in 1996, the Executive Board elected a Bureau of five members, chosen from among the representatives of the Board, one from each WFP electoral list A to E: El Salvador, list C, as President; the United States of America, list D, as Vice-President; and the representatives of Ethiopia, list A, Indonesia, list B, and Slovakia, list E.

6. In 1998, the Board held four sessions—one Annual and three Regular Sessions. Each was preceded by open-ended informal meetings to brief all members and observers on those agenda items that required policy guidance and/or decision-making.

7. In keeping with the established methods of work, the Board appointed a Rapporteur for each session. At the end of each session, a document containing all decisions and recommendations was verified by the members of the Board. Those Decisions and Recommendations will be annexed to this report when it is presented to ECOSOC. A brief summary of the Board's deliberations was also prepared by the Rapporteur, and endorsed by the Board at its first subsequent session.

GOVERNANCE MATTERS

8. As a result of a heightened interaction and flow of information between the membership and the Secretariat, in addition to the formal meetings of the Executive Board, the membership held a total of 55 additional meetings in the course of 1998 (an increase over the 33 additional meetings held in 1997, and the 14 organized in 1996). These were divided into formal and informal working group meetings, other informal meetings, briefings and consultations.

9. In the same vein, the biennial WFP budget for the period 1998–99 provides for a programme of visits by Board members to countries in which WFP is involved in a wide range of operations. The purpose of these visits is to provide direct contact with and information on WFP activities in the field, to afford an insight into the implementation of WFP's policies and strategies, and to broaden Board members' understanding of the effectiveness of food aid, in a range of operations from emergency to development activities.

10. In September 1998, a mission composed of representatives of Angola, Australia, Belgium, Brazil, China, Finland, India, Morocco and Paraguay visited Ethiopia. The mission concluded that, given the right conditions, food aid can make a valuable contribution to development; that there was a need to develop indicators to measure impact on a systematic basis; and that an attempt should be made to harmonize the differing methodologies for needs assessment among agencies.

11. A second visit was organized to Guatemala and Nicaragua in November 1998, with the participation of the representatives of Bangladesh, Belgium, El Salvador, Ethiopia, Haiti, Indonesia, Sierra Leone and the United States of America. The mission had been originally programmed to observe mostly development activities. However, hurricane Mitch struck the Central America and Caribbean region during the visit. As a result, the mission witnessed WFP's initial response to the emergency. The mission concluded, for example, that there was a need to reinforce cooperation among United Nations organizations involved in the United Nations Development Assistance Framework (UNDAF) process and to build into country programmes sufficient flexibility to enable disaster mitigation and disaster preparedness.

12. Following the adoption of WFP's General Regulations by the FAO Conference (resolution 11/97 of 17 November 1997) and by the General Assembly (decision 52/449 of 18 December 1997) which entered into force on 1 January 1998, at its First Regular Session of 1998, the Executive Board confirmed WFP's General Rules and Financial Regulations.

13. Furthermore, in 1998, the Bureau of the Executive Board established two working groups:

a) In accordance with the guidance received from the General Assembly in its resolution 48/162, and the provisions contained in WFP General Regulation VI.4, the Working Group on the Rules of Procedure of the Executive Board began its work in April 1998.

The Working Group was composed of one representative for each electoral list, from A to E: Bangladesh, Ethiopia, Guatemala, Hungary, and the United Kingdom. It worked in close collaboration with the Legal Counsel of FAO. The Group met on several occasions during the year and undertook a thorough review of the rules of procedure of other intergovernmental bodies with a view to identifying best practices. In November 1998, the Working Group submitted its final draft to the electoral lists for comments. The Rules of Procedure were approved at the Board's First Regular Session of 1999.

b) As mandated by the General Assembly in its resolution 50/8 of 1 November 1995, and by the FAO Conference in its resolution 9/95 of 31 October 1995, the distribution of seats of the Executive Board of WFP should be reviewed within two years after the establishment of the Board with a view to achieving its final outcome in accordance with paragraphs 25 and 30, and other relevant provisions of General Assembly resolution 48/162. The review would be conducted in parallel by the General Assembly and the Conference of FAO, taking into account the relevant inputs of ECOSOC and the Council of FAO; and the results would enter into force on 1 January 2000.

The Working Group on the Distribution of Seats was composed of two representatives for each electoral list: the United States of America (Chair), Angola, Belgium, Brazil, Cuba, India, Iran, Russian Federation, Senegal and Slovakia. The group held nine meetings during 1998 and worked in close collaboration with the Legal Counsel of FAO. The Chairperson remained in close contact with the Vice-President of ECOSOC and President of the Working Group created to that end. At its Annual and Third Regular Sessions of 1998 the Executive Board was apprised of the strenuous efforts made to reach a conclusion. Negotiations continue with a view to reaching a successful outcome.

POLICY MATTERS

Annual Report of the Executive Director for 1997 (WFP/EB.A/98/3-A)

14. The Board approved the Annual Report of the Executive Director for 1997, commending the Programme for the work carried out during the year, and paying homage to the staff who lost their lives in 1997 in their efforts to save those of so many others.

15. Future annual reports should take into account suggestions made during the Board's deliberations on format and the analysis of constraints and achievements. The Board underlined the need to sharpen WFP's people-centred approach, its focus on the poorest countries and its special emphasis on women and children, and the targeting of resources to these objectives.

16. The Board further recommended that WFP's collaboration with different multilateral organizations continue to be strengthened, and that WFP take full part in the United Nations Reform process.

Other policy issues

17. The Progress Report on WFP's implementation of the World Food Summit Plan of Action (WFP/EB.1/93/3) had been submitted to the Secretariat of the FAO Committee on World Food Security (CFS) in January 1998. During its debate on this issue, the Board encouraged the Secretariat to pursue and expand its Vulnerability Analysis and Mapping (VAM) activities, using these activities to build national capacity, increasing linkages with NGOs, and strengthening collaboration and coordination among United Nations agencies, in particular through the UNDAF process at the country level.

18. In endorsing the paper entitled "From crisis to recovery" (WFP/EB.A/98/4-A), the Board reiterated that WFP, with its dual mandate, was well placed to make the link from relief to development, as the Programme has gained valuable experience in this area. The Board emphasized the importance of partnerships, definition of agency roles and complementarity of assistance. It reiterated the need for beneficiaries to play a significant role in the recovery strategy, which should be reflected in the UNDAF, where they exist.

19. As regards the emergency operation programme category, the Board decided that this would be used solely to respond to acute emergency needs, and that only in exceptional circumstances would this exceed a period of two years. During the emergency phase, and not later than the eighteenth month of the emergency operation, a recovery strategy would be prepared and WFP support for protracted relief and recovery from crisis would be guided by that strategy.

20. The Board further decided that the protracted relief operation category would be renamed "protracted relief and recovery operation" (PRRO) and would become the mechanism through which protracted relief and recovery programme activities, developed in the recovery strategy, would be funded. The WFP recovery strategy would be linked, to the extent feasible, with inter-agency mechanisms such as the United Nations Common Strategic Framework, the UNDAF process and the Consolidated Appeals Process (CAP). Henceforth WFP participation in demining would be restricted to supporting mine clearing in situations where the existence of mines prevented humanitarian food responses from reaching the intended beneficiaries, and to assisting community-based programmes which were directly linked to demining programmes. WFP assistance to demobilization processes would be part of a United Nations strategy and would not include support to armed personnel.

21. At its Annual Session in May 1997, the Board had decided that, in order for the membership to have a forward-looking discussion on key issues. The Secretariat would submit two documents each year to the Executive Board: in odd-numbered years, WFP would issue the Annual Report of the Executive Director and the Strategic and Financial Plan; in even-numbered years, WFP would produce the Annual Report and an Issues

Paper. The latter would review a small number of key emerging issues meriting discussion by the Board. The paper entitled "Emerging issues relevant to WFP" (WFP/EB.A/98/4-B) was the first prepared under the arrangements described above, and the three topics chosen for consideration therein were decided by the Bureau of the Board, following consultation with the regional groups:

- The multilateral character of WFP's development activities

  The importance of WFP's multilateral character was stressed, as was concern for the decline in multilateral contributions.

- United Nations Reform: field-level collaboration in the provision of development assistance

  The Board stressed the importance of common programming, field coordination and joint action, and commended the Programme-wide initiatives and actions in support of UNDAF. Regarding the first Strategic Framework exercise for Afghanistan, the Board endorsed the initiative and encouraged WFP to play a leading role, with emphasis on field-based programming deriving from needs rather than mandates.

- WFP development interventions revitalized

  The Board recognized the need for a thorough discussion of the issues involved in food aid and development, particularly in view of the decline in development resources and the urgent need to offset this decline. A consultative process would be initiated with the involvement of donor and recipient countries, NGOs, implementing partners, beneficiaries, bilateral donors and United Nations agencies. The review would seek greater clarity about the situations in which food aid is a particularly effective form of assistance—and when it is not—and assess what this understanding should mean for WFP's development priorities. This process would culminate in the submission of a policy paper for review by the Board at its Annual Session of 1999.

  The first round of consultations took place in October 1998: 118 delegations from States and organizations attended a two-day meeting to discuss the current thinking and principal debates on issues related to the use of food aid in development. The next consultations would follow in February and April 1999.

22. At its Third Regular Session of 1998 the Board considered a paper on "WFP and the environment" (WFP/EB.3/98/3) which summarized the policy and operational issues faced by the organization when integrating environmental concerns in its operations. As in other spheres, the Member States emphasized coordination and working partnerships, especially through UNDAF and the CAP, and the importance of capacity-building. The Board advised WFP to take special care in designing the food basket, thus meeting the food requirements while minimizing the potential environmental risks, and agreed that environmental screening would be undertaken to ascertain that interventions are low-risk. The Programme was asked to minimize the use of hazardous substances and to phase out as rapidly as possible the use of all hazardous chemicals. Operational guidelines for the planning and implementation of environmental activities were prepared in 1998 and finalized in early 1999.

FINANCIAL AND BUDGETARY MATTERS

23. At its Third Regular Session of 1997, the Executive Board directed its Bureau to establish procedures and criteria to be used in the competitive selection and appointment of the External Auditor beyond 2001, and present these to the Board. At its First Regular Session of 1998, the Board approved the aforementioned procedures and criteria as follows:

a) The process for selection would comprise five stages ranging through: i) an invitation by the Bureau of the Board to eligible external auditors to submit proposals; ii) the receipt and opening of proposals according to WFP's tender procedures; iii) the evaluation of such by the Bureau which would reconstitute itself into an Evaluation Panel (for this purpose the Bureau of the Board may prepare detailed procedures to be followed in selection and evaluation); iv) the submission of the short-listed proposals to the FAO Finance Committee and the ACABQ for their comments; and v) the Board's decision upon the appointment, based on the evaluation and recommendation of its Bureau.

b) The criteria for the selection and appointment of the WFP External Auditor would be: demonstrated autonomy from other institutions; conformity to the auditing standards of the United Nations Panel of External Auditors; training and experience; the formulation of an audit approach and strategy; timely communication of accurate audit results; and the most competitive fees. The Board also agreed that a rating system of the selection criteria would need to be developed.

24. At its Third Regular Session of 1997, the Executive Board had approved the new Financial Regulations of WFP, which took effect in January 1998. The United Nations Panel of External Auditors subsequently suggested changes to the annex to the Financial Regulations which covers the terms of reference governing external audit, in order to ensure that the audit opinion of the External Auditor reflects current best practice and to maintain consistency throughout the United Nations system. The "Revised wording of the audit opinion of the External Auditor" (WFP/EB.1/98/4-B) was approved by the Board at its First Regular Session of 1998.

25. The General Assembly, in its resolution 50/227, decided that "the executive boards of the funds and programmes should review their respective resource requirements in accordance with the relevant decisions taken by the General Assembly and the ECOSOC and decide on the applicable funding arrangements". Furthermore, the Secretary-General's Note (A/52/847 of 31 March 1998, paragraph 13) on "United Nations Reform: measures and proposals: Core Resources for Development", states that the Board of WFP will review its experience with long-term financing policies in support of emergency assistance and development programmes which are deeply linked at the country level. The results of the review and future arrangements will be considered by the Board during 1998, with the aim of establishing resource and long-term financing policies that will provide WFP funding to achieve its mission.

26. At its Second Regular Session of 1998, and following extensive consultation on an informal basis, the Executive Board established the Formal Working Group on the Review of WFP's Resource and Long-term Financing Policies. The report of the Working Group was submitted to the Board's Third Regular Session of 1998, which noted that there was general agreement on the report's recommendations, based on the concept of full-cost recovery. The Working Group recommended that WFP continue to

explore opportunities for diverse sources of funding and to continue to dialogue with member states and other donors to promote up-front and untied multilateral contributions. It also recommended that the Board hold a substantive discussion of a future funding strategy for WFP. Formal approval of the recommendations was deferred to, and obtained from, the First Regular Session of the Board in 1999.

27. The "Report on post-delivery losses for the period October 1996–September 1997" (WFP/EB.A/98/6) was reviewed by the Board at its Annual Session of 1998. While recognizing that WFP had continued its efforts to reduce losses, the Board recommended that the commodity tracking system be implemented during 1998 and that all country Basic Agreements be reviewed, where necessary, so as to ensure that proper reference to losses is included.

28. The Board approved the Audited Biennial Accounts (1996–97)—Financial Report and Statements (WFP/EB.3/98/4-A) of WFP, pursuant to General Regulation XIV.6 (b) and Financial Regulation 13.1, and reconfirmed the approval of the self-insurance scheme of WFP and endorsed the Executive Director's approval of a special account for self-insurance. New direct contributions to the Financial Management Improvement Programme (FMIP) could henceforth be applied to the implementation of this programme and the repayment of the 10 million dollar advance would be deferred until such time as FMIP had been fully funded. The Secretariat would propose a mechanism for the full funding of FMIP for consideration by the Board in 1999.

29. The Board took note of the "Report on Budgetary Performance, 1996–1997" (WFP/EB.3/98/4-C) and welcomed the detailed and informative contents of the document. It expressed its support for continued international cooperation, and an equitable balance and share of resources among regions, consistent with the decision of the Executive Board. For future reports of this nature, the Board looked forward to further enhancements in the way WFP's budgetary performance is presented.

30. The importance of the work of the Office of the Inspector-General from August 1996 to December 1997 (WFP/EB.3/98/4-B) was stressed and the Board recommended continued collaboration and information-sharing with the Office of Internal Oversight Services of the United Nations, and other inspection and investigation services of the United Nations system.

31. The Chairman of the Joint Inspection Unit (JIU) was invited to attend the Annual Session of the Board, during which the members reviewed the document "Reports by the Joint Inspection Unit" (WFP/EB.A/98/7). The JIU had issued seven reports in 1997, four of which were of direct concern to WFP and the Executive Board, notably "Strengthening Field Representation of the United Nations System" (JIU/REP/97/1); "Execution of Humanitarian Assistance Programmes through Implementing Partners" (JIU/REP/97/3); "Coordination at Headquarters and Field Level between United Nations Agencies involved in Peace-Building: an Assessment of Possibilities" (JIU/REP/97/4); and "The Challenge of Outsourcing for the United Nations System" (JIU/REP/97/5). The Board recommended that the Bureau review future JIU reports and present its observations for the Board's consideration.

EVALUATION REPORTS

32. In 1998, the Board reviewed a total of nine evaluation reports, of which four focused on development projects, three on emergency operations, and two on thematic issues. As

is customary at its Annual Session, the Board also reviewed the "Evaluation Work Plan for 1998-99" (WFP/EB.A/98/5), which attempted to address the Board's suggestion that an adequate balance be struck between the evaluation of development projects and that of emergency operations.

33. Recognizing that considerable efforts had been made on the following, the Board focused on:

- the continued need for the application of lessons learned to project design and implementation;
- the need for greater focus on impact rather than on inputs and outputs;
- the involvement of stakeholders and beneficiaries in the design of programmes and activities, so as to increase community and government ownership (although it fully acknowledged the additional cost implications of this recommendation); and
- the continued need for improved targeting, monitoring systems and phase-out strategies, and close coordination with partners.

34. In response to the Board's suggestion that evaluations be undertaken in partnership with others, the evaluation of the Nepal Rural Community Infrastructure project was undertaken jointly with GTZ, the Great Lakes emergency evaluation was a tripartite exercise with the involvement of UNICEF, UNHCR and WFP, and WFP and UNHCR jointly evaluated the implementation of emergency food assistance to Bosnia and Herzegovina.

OPERATIONAL MATTERS

35. In 1998, ten Country Strategy Outlines (CSOs), of which six from the African Region, two from the Asia Region and two from Latin America and the Caribbean Region, were submitted to the Executive Board for review and advice, bringing the number of CSOs considered by WFP's governing body to a total of 41. The Board also examined and approved the Country Programmes for El Salvador, Ethiopia, Guatemala, Kenya, Malawi, Mali, Niger and Senegal. A total of 20 Country Programmes (CPs) have thus been approved so far by the Executive Board.

36. With regard to both Country Strategy Outlines and Country Programmes, the Board decided that the Bureau of the Board, in consultation with the regional groups, would review standard formats for both types of document, taking into account the need for comprehensive strategies and a global perspective. Basic information would cover gross national product (GNP) per capita, trends in GNP per capita (in order to facilitate the assessment of possibilities for phasing out), the least developed country (LDC) and low-income, food-deficit country (LIFDC) classification, and a prioritization of activities. The issue of the inclusion of Direct Operational Costs, Direct Support Costs and Indirect Support Costs in Country Programmes should also be reviewed.

37. In addition to the CSOs and CPs, during the year the Board considered and approved a total of three development projects at a cost to WFP of $25,788,402 to assist 849,000 people. The Board also approved one budgetary increase to an ongoing development project for a total of $5,099,753 to assist 250,000 persons.

38. A further nine protracted relief and recovery operations were considered and approved, for a total of $293,290,904, to deliver humanitarian assistance to 4,085,100 displaced and war-affected persons. A total of 576,230 tons of food was committed, at an overall cost of $139,360,995.

39. Finally, the Board was informed of 12 development projects and 41 budget increases to ongoing development projects, and of six PRROs and 18 budget increases to PRROs as well as five basic activities within Country Programmes approved by the Executive Director within her delegated authority during 1998.

40. The main thrust of the debate on operational matters centred on the integration of Country Strategies and Programmes in the UNDAF, the heightened need for enhanced collaboration with other United Nations partners, bilateral donors and NGOs, and for the ownership of the activities by the recipient governments. Support to activities targeted to women and a participatory approach were strongly supported by the Board, as were geographical and sectoral targeting. Improved monitoring was also emphasized, based on assessment indicators, which would also take into account the need to avoid disincentives for local production and displacement of markets.

41. At its Annual Session, the Board considered a report on "Local Purchases of Food and Non-food Items" (WFP/EB.A/98/8-B) and again expressed its support for local purchasing of food and non-food items, as well as for triangular transactions, as they are a key element for promoting the economies of developing countries. The Board cautioned the Secretariat on the possible positive or negative consequences of this type of activity on production, markets and local prices. In the light of this discussion, a study would be undertaken covering local purchasing processes in developing countries over a period of two to three years. The Board recommended the participation of WFP's partners and United Nations and other organizations (FAO, World Bank, IFPRI) in this study.

42. During 1998, the Board was apprised of assistance provided by WFP to emergency situations around the world, in Africa (e.g. Angola, Democratic Republic of the Congo, Ethiopia, Great Lakes, Kenya, Sierra Leone, Somalia, Sudan and Tanzania), in Asia (the Democratic People's Republic of Korea), and in Central America. The Board thus had the opportunity to seek clarification and provide guidance to the Secretariat on these important operations.

ADMINISTRATIVE AND MANAGERIAL MATTERS

43. As regards the composition of WFP international staff, the Secretariat presented its "Personnel Statistics Report as at 31 January 1998" (WFP/EB.A/98/8-A) to the Annual Session of the Board, which expressed satisfaction for the comprehensive nature of the information provided. The increased representation of women among the Professional staff was favourably commented on, particularly when compared with the general guiding principle that 40 percent of the international professional staff should originate from economically developing countries and 50 percent should be women.

OTHER DOCUMENTS

44. The Board commended the Secretariat for its presentation of the report "Gender Mainstreaming in WFP: an integrated assessment" (WFP/EB.2/98/9) and encouraged it to continue to give priority to this aspect of its regular work and, to the extent possible, to finance its activities in this area from the regular budget.

45. Information notes on the following areas of interest to the Board were provided in the course of 1998:

- UNICEF/WFP Memorandum of Understanding (MOU) in emergency and rehabilitation interventions;
- List of MOUs and letters of agreement signed by WFP and other organizations/entities;
- Guiding principles on internal displacement;
- Advocacy;
- Statement of commitment of the Administrative Committee on Coordination for Action to eradicate poverty;
- Statement of commitment of the Administrative Committee on Coordination on gender equality and mainstreaming in the work of the United Nations system.

برنامج الأغذية العالمي

Programme Alimentaire Mondial

World Food Programme

Programa Mundial de Alimentos

Executive Board
First Regular Session

Rome, 5 - 6 February 1998

VERIFICATION OF DECISIONS AND RECOMMENDATIONS

Agenda item 13

Distribution: GENERAL
WFP/EB.1/98/13*
16 February 1998
ORIGINAL: ENGLISH

Executive Board Bureau

President:	**Ms. María Eulalia Jiménez**	(El Salvador)
Vice-President:	**Ms. Laurie Tracy**	(United States of America)
Member:	**Mr. Mohammad Mejbahuddin**	(Bangladesh)
Member:	**Mr. Gebrehiwot Redai**	(Ethiopia)
Member:	**Mr. Lubomir Micek**	(Slovakia)
Rapporteur:	**Ms. Mitzi Gurgel Valente da Costa**	(Brazil)

DECISIONS AND RECOMMENDATIONS OF THE FIRST REGULAR SESSION OF THE EXECUTIVE BOARD, 1998

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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda as proposed (Annex I).

5 February 1998

Election of the Bureau of the Executive Board and appointment of the Rapporteur

In accordance with the rules of procedure and methods of work adopted by the Board in 1996, the Executive Board elected Ms. María Eulalia Jiménez (El Salvador, List C) as President for a one-year term from the date of election.

The Board elected Ms. Laurie Tracy (United States of America, List D) as Vice-President. The representatives of Bangladesh, Mr. Mohammad Mejbahuddin (List B); Ethiopia, Mr. Gebrehiwot Redai (List A); and of Slovakia, Mr. Lubomir Micek (List E) were elected members of the Bureau, as representatives of the other three WFP electoral lists.

In keeping with the established methods of work, the Board appointed Ms. Mitzi Gurgel Valente da Costa (Brazil) Rapporteur of the First Regular Session of 1998.

5 February 1998

1998/EB.1/1 Progress report on WFP's implementation of the World Food Summit Plan of Action

In decision 1997/EB.3/3, the Board agreed that the suggested format for reporting follow-up to the Plan of Action for the period up to the end of 1997 to the FAO Committee on World Food Security (CFS) was appropriate, and that the report would be presented to the CFS by the end of January 1998. In accordance with that decision, the Board took note of the report (WFP/EB.1/98/3) that had been submitted to the CFS Secretariat.

5 February 1998

1998/EB.1/2 Procedures for the selection and appointment of the External Auditor

The Board, having considered the document on procedures for the selection of the WFP External Auditor (WFP/EB.1/98/4-A), approved the procedures and criteria for selection and appointment of the External Auditor beyond 2001, as stated in paragraphs 5 to 7 of the aforementioned document and detailed below:

"...PROCEDURES FOR THE SELECTION AND APPOINTMENT

- The process for the selection will commence in the year preceding the two biennia to which the appointment relates. It will comprise the following stages:

  Stage 1 - Invitation

  The Bureau of the Board will invite eligible external auditors to submit technical and financial proposals for the audit of WFP's financial statements for two biennia. The external auditors eligible are the Auditors-General or officials holding an equivalent title of States Members of the United Nations or FAO. The range of selection will be drawn widely from States Members of the United Nations or FAO.

  Stage 2 - Receipt and opening of proposals

  The receipt and opening of proposals will be performed in accordance with existing WFP tender receipt and opening procedures. Once the proposals are opened, these are to be turned over to the Bureau of the Board.

  Stage 3 - Evaluation of proposals

  The Bureau of the Board will constitute itself into an Evaluation Panel to short-list valid proposals. It may draw upon the WFP Secretariat to assist in the evaluation process.

  Stage 4 - Solicitation of comments from FAO Finance Committee and the ACABQ

  Results of the short-listed proposals will be submitted to the FAO Finance Committee and the ACABQ for their comments. Auditors-General or their representatives who have been short-listed may be requested to make an oral presentation to the Bureau of the Board of their proposals, if appropriate. Taking into consideration the comments of the FAO Finance Committee and the ACABQ, the Bureau of the Board will present its report and recommendation to the Board.

  Stage 5 - Appointment

  On the basis of the evaluation and recommendation of its Bureau, the Board will decide upon the appointment and approve it, by consensus or secret ballot.

- The Bureau of the Board may further prepare detailed procedures to be followed in selection and evaluation.

CRITERIA FOR EVALUATION

- The criteria for the selection and appointment of the WFP External Auditor will be:

  - Independence - demonstrated autonomy from other institutions of the government, integrity, objectivity in the discharge of duties and responsibilities, ability to self-determine scope of audit.

  - Qualifications of officials and staff - conformity to the auditing standards of the United Nations Panel of External Auditors and ethics governing their work; professional qualifications, skills, and size of work force; membership in internationally recognized accounting or auditing bodies such as the International Organization of the Supreme

Audit Institutions (INTOSAI), the International Federation of Accountants (IFAC), etc.; and proficiency in at least two WFP official languages.

- Training and experience - existence of a programme for a continuing professional education for staff; experience in the audit of United Nations organizations or other national or international non-governmental organizations; and staff adequately trained in modern trends of auditing and with extensive audit experience.
- Audit approach and strategy - comprehensive work plans to ensure adequate audit coverage of all WFP resources; performance of financial and compliance audits as well as economy, efficiency and value-for-money audits; and collaboration with WFP's internal audit to optimize the use of limited audit resources.
- Audit reports - timely communication of audit results presented to management through comprehensive management letters and audit reports. The audit reports should be accurate, complete, balanced, fair and constructive.
- Cost - most competitive fees."

The Board also agreed that a rating system of the selection criteria would have to be developed.

5 February 1998

1998/EB.1/3 Revision of the annex to WFP's Financial Regulations - revised wording of the audit opinion of the External Auditor

The Board considered the document on Revised wording of the audit opinion of the External Auditor (WFP/EB.1/98/4-B) and approved the proposed provisions of the annex to WFP's Financial Regulations, as given in paragraph 6 of said document. The Board encouraged the External Auditor to continue making a statement in the audit opinion to the effect that his/her examination includes a general review of the accounting procedures and such tests of the accounting records and other supporting evidence as he/she considers necessary in the circumstances.

In addition, regarding the accounting policies referred to in the new wording, the Board recommended that the accounting policies be based on accounting principles which follow best practice.

5 February 1998

1998/EB.1/4 Evaluation reports

The Board took note of the reports below and endorsed the Secretariat's plan to integrate in the future work of WFP the recommendations and lessons learned.

The Board recommended that early discussions on the use of food aid as an instrument for development be initiated, with a view to carrying out a policy review.

a) Summary review of experiences on food assistance and natural resources

The Board took note of the summary review of experiences on food assistance and natural resources (WFP/EB.1/98/5/3) and urged the Secretariat to take the necessary steps to apply the lessons learned in the design of future programmes and activities. The Board stressed the importance of coordinating technical inputs with other agencies, and those of FAO and IFAD, in particular.

b) Mid-term evaluation of project Burkina Faso 3326.01 - Rural development

While pointing out the late presentation of the report on project Burkina Faso 3326.01 (WFP/EB.1/98/5/1), the Board noted that the Government has already made efforts to overcome many shortcomings identified in the evaluation report. The need to further improve the targeting of beneficiaries and activities was acknowledged by the Secretariat.

c) Summary report on a theoretical study of WFP assistance to indigenous communities in Latin America

The Board concluded that the report (WFP/EB.1/98/5/2) outlined useful lessons learned, which should be incorporated into a policy paper for future interventions targeting indigenous peoples.

It was also recommended that the participation of beneficiaries in the process of planning and execution of productive activities be further encouraged. Moreover, the Board recommended, as a follow-up to the United Nations commitment to indigenous peoples, that WFP intensify its efforts to collaborate with other agencies—in particular with the World Bank and IFAD.

6 February 1998

1998/EB.1/5 **Country Programme—Guatemala**

The Board approved the Country Programme for Guatemala (WFP/EB.1/98/6).

6 February 1998

1998/EB.1/6 **Country Strategy Outline—Dominican Republic**

The Board considered the Country Strategy Outline for the Dominican Republic (WFP/EB.1/98/7), and endorsed the strategy contained therein, in the understanding that it will not be followed by a Country Programe.

6 February 1998

1998/EB.1/7 **Protracted refugee and displaced person project for Executive Board approval—Angola 5602.02**

The Board approved project Angola 5602.02—Food assistance to displaced and war-affected persons (WFP/EB.1/98/8/1).

6 February 1998

1998/EB.1/8 **Protracted refugee and displaced person project for Executive Board approval—Iran 5950**

The Board approved project Iran 5950—Food assistance and support for repatriation to Iraqi and Afghan refugees in Iran (WFP/EB.1/98/8/2).

6 February 1998

1998/EB.1/9 **Protracted refugee and displaced person project for Executive Board approval—Uganda 5623.01**

The Board approved project Uganda 5623.01—Assistance to Sudanese refugees in Uganda (WFP/EB.1/98/8/3).

6 February 1998

1998/EB.1/10 **Progress reports on approved projects**

The Board took note of the progress reports on the following approved projects submitted by the Executive Director:

Kenya 2669.01—Arid lands food for work (WFP/EB.1/98/9/1)

Chad 3499.01—Assistance for the development of education and training (WFP/EB.1/98/9/2)

Benin 5208—School canteens and assistance to education sector (WFP/EB.1/98/3)

Benin 5215—Multi-purpose rural development and support to food security (WFP/EB.1/98/9/4)

Senegal 3867.01—Community public works and sanitation programme (WFP/EB.1/98/5)

6 February 1998

1998/EB.1/11 **Report on emergency assistance**

The Board took note of the information provided by the Secretariat on current emergency assistance.

6 February 1998

1998/EB.1/12 Summary of the work of the Third Regular Session of 1997 of the Executive Board

The Board endorsed the summary of its Third Regular Session of 1997.

6 February 1998

1998/EB.1/13 Confirmation of WFP's General Rules

At its Second Regular Session of 1997, the Board decided to approve provisionally the proposed General Rules, and to confirm them after the final approval of the proposed General Regulations by the United Nations General Assembly and the FAO Conference (1997/EB.2/5).

The General Regulations of WFP were approved by the United Nations General Assembly at its Fifty-second Session in December 1997 and by the FAO Conference at its Twenty-ninth Session in November 1997.

Accordingly, the Board confirmed WFP's General Rules.

6 February 1998

1998/EB.1/14 Confirmation of WFP's Financial Regulations

At its Third Regular Session of 1997, the Board approved the text of the proposed Financial Regulations of WFP, effective 1 January 1998. Since the proposed Financial Regulations contained provisions that were inconsistent with those of the General Regulations, the Board considered appropriate that the Financial Regulations be adopted on a provisional basis only, and confirmed once the General Regulations were approved by the United Nations General Assembly and the FAO Conference (1997/EB.3/5).

The General Regulations of WFP were adopted by the United Nations General Assembly at its Fifty-second Session in December 1997 and by the FAO Conference at its Twenty-ninth Session in November 1997.

Accordingly, the Board confirmed WFP's Financial Regulations.

6 February 1998

ANNEX I

AGENDA

1. ***Adoption of the agenda***
2. ***Election of the Bureau of the Executive Board and appointment of the Rapporteur***
3. ***Policy issues: Progress report on WFP's implementation of the World Food Summit Plan of Action***
4. ***Resource and financial matters***
   a) Procedures for the selection and appointment of the External Auditor
   b) Revision of the annex to the new Financial Regulations - revised wording of the audit opinion of the External Auditor
5. ***Evaluation reports***
   - Burkina Faso 3326.01 - Rural development
   - Food assistance and natural resources
   - WFP assistance to indigenous communities in Latin America

Operational matters

6. ***Country Programmes***

   Guatemala
7. ***Country Strategy Outlines***

   Dominican Republic
8. ***Protracted refugee and displaced person projects for Executive Board approval***
   - Angola 5602.02 - Food assistance to displaced and war-affected persons
   - Iran 5950.00 - Food assistance and support for the repatriation of Iraqi and Afghan refugees in Iran
   - Uganda 5623.01 - Assistance to Sudanese refugees in Uganda
9. ***Reports of the Executive Director on operational matters: Progress reports on approved projects***
   - Benin 5215.00 - Multi-purpose rural development and support to food security
   - Benin 5208.00 - School canteens and assistance to education sector
   - Chad 3499.01 - Assistance for the development of education and training
   - Kenya 2669.01 - Arid lands food for work
   - Senegal 3867.01 - Community public works and sanitation programme
10. ***Report on emergency assistance***
11. ***Summary of the work of the Third Regular Session of 1997 of the Executive Board***
12. ***Other business***
13. ***Verification of the adopted decisions and recommendations***

ANNEX II

LIST OF DOCUMENTS

Provisional agenda item	Title of documents	Document symbol
1	Annotated provisional agenda	WFP/EB.1/98/1
3	Progress report on WFP's implementation of the World Food Summit Plan of Action	WFP/EB.1/98/3
4 a)	Procedures for the selection and appointment of the WFP External Auditor	WFP/EB.1/98/4-A and *(S)
4 b)	Financial Regulations - Revised wording of the audit opinion of the External Auditor	WFP/EB.1/98/4-B
5	Evaluation reports	
	- Mid-term evaluation of project Burkina Faso 3326.01	WFP/EB.1/98/5/1
	- Summary report on a theoretical study of WFP assistance to indigenous communities in Latin America	WFP/EB.1/98/5/2
	- Food assistance and natural resources	WFP/EB.1/98/5/3
6	Country Programme - Guatemala 1998-2002	WFP/EB.1/98/6
7	Country Strategy Outline - Dominican Republic	WFP/EB.1/98/7
8	Protracted refugee and displaced person projects for Executive Board approval	
	- Angola 5602.02	WFP/EB.1/98/8/1
	- Iran 5950.00	WFP/EB.1/98/8/2
	- Uganda 5623.01	WFP/EB.1/98/8/3

Provisional agenda item	Title of documents	Document symbol
9	Progress reports on approved projects	
	- Kenya 2669.01	WFP/EB.1/98/9/1
	- Chad 3499.01	WFP/EB.1/98/9/2
	- Benin 5208.00	WFP/EB.1/98/9/3
	- Benin 5215.00	WFP/EB.1/98/9/4
	- Senegal 3867.01	WFP/EB.1/98/9/5
11	Summary of the work of the Third Regular Session of the Executive Board, 1997	WFP/EB.3/97/11
12	UNICEF/WFP Memorandum of Understanding in emergency and rehabilitation interventions	WFP/EB.1/98/12
13	Decisions and recommendations of the First Regular Session of 1998	WFP/EB.1/98/13 and *(E/F/S)
	Other documents	
	Information for participants	WFP/EB.1/98/INF/1
	Revised provisional list of documents	WFP/EB.1/98/INF/2/Rev.1
	Provisional timetable	WFP/EB.1/98/INF/3
	Offices and telephone numbers	WFP/EB.1/98/INF/4
	Provisional list of participants	WFP/EB.1/98/INF/5
	List of planned and prepared Country Strategy Outlines and Country programmes	WFP/EB.1/98/INF/6
	Update on Outstanding balance of commitments	WFP/EB.1/98/INF/7
	Revised list of MOUs and Letters of agreement signed by WFP and other organizations/entities	WFP/EB.1/98/INF/8/Rev.1

Explanatory note

The following conventions have been used in the preparation of this list:

(A) Arabic
(E) English
(F) French
(S) Spanish
* Re-issued for technical reasons

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	Ms. H. Yahia-Cherif
Angola:	H.E. A. Abreu; Ms. T. Rocha; Mr. K.K. Mateva; Mr. E. De Carvalho; Mr. F. Cristóvaõ
Australia:	Ms. C. Walker
Bangladesh:	H.E. M. Zamir; Mr. M. Mejbahuddin
Belgium:	H.E. J. De Montjoye; Mr. G. Mombaerts; Ms. J.Gentile
Brazil:	Ms. M. Gurgel Valente Da Costa
Burundi:	Mr. F. Nyabenda
Cameroon:	H.E. M. Tabong Kima; Mr. T. Ndive Mokake; Mr. P. Moumié
Canada:	Mr. M.G. Pilote; Mr. R. Rose; Mr. J. Devlin
China:	H.E. T. Zhengping; Mr. L. Zhengdong; Mr. Z. Zhongjun; Mr. W. Zhanlu; Mr. L. Yutong
Cuba:	H.E. J. Nuiry Sánchez; Ms. A.M. Navarro
Denmark:	Mr. L.-H. Worsøe
El Salvador:	Ms. M.E. Jiménez; Ms. N.C. Ramirez; Mr. E. Vides
Ethiopia:	Mr. G. Redai
Finland:	Ms. R. Koukku-Ronde; Ms. K. Kortteinen; Ms. A. Huhtamäki; Ms. S. Toro
Germany:	Mr. K.G. Dilg; Mr. R.-M. Mohs; Ms. K. Mehlhart
India:	H.E. K.P. Fabian; Mr. B. Singh; Mr. C.S. Mohapatra
Indonesia:	Mr. I.N. Ardha
Iran, Islamic Republic of:	Mr. M. Ebrahimi; Mr. A. Hadji-Arab; Mr. M. Azarsa; Mr. A. Sadreddini Mehrjardi
Japan:	Mr. K. Toru; Mr. Y. Endo
Jordan:	Mr. D. Haddad; Mr. A. Arabyat
Mexico:	Mr. J. Robles Aguilar; Ms. C. Jaber De Blancarte

Netherlands:	Mr. E.J.N. Brouwers; Mr. A. M.M. Van der Vorst
Nigeria:	Mr. B. M. Ukpong; Mr. P.C. Okoh
Norway:	Ms. T. Kongsvik; Mr. A. Danevad
Pakistan:	H.E. A. Ayub
Paraguay:	Mr. R.R. Inchausti Valdez
Russian Federation:	H.E. V.A. Zvezdin; Mr. V.I. Nazarenko; Mr. N. Ryghov
Saudi Arabia:	Mr. B. Al-Shalhoob
Senegal:	H.E. M. Balla Sy; Mr. A. Diouf
Sierra Leone:	H.E. U. Bundu Wurie; Mr. M. Adami
Slovakia:	Mr. L. Micek
Sweden:	Ms. D. Alopaeus-Ståhl; Ms. U.-B. Croner
Switzerland:	Mr. T. Erni; Mr. H.-F. Morand; Mr. I.N. Marincek
Tunisia:	Mr. A.J. Ben Ajmia; Mr. N. Dridi
United States of America:	Mr. D. Sheldon; Ms. L. Tracy; Ms. L.G. Conner; Mr. T. Lavelle

Observer States

Argentina:	Mr. A. Fernandez
Austria:	Mr. E. Zimmerl
Burkina Faso:	H.E. B. Damiba; Mr. A.A. Yameogo
Cape Verde:	Mr. E.J. Silva
Chile:	H.E. P. Medrano Rojas
Costa Rica:	Ms. Y. Gago
Côte d'Ivoire:	H.E. E.K. Nouama; Mr. S. Sia Bi
Cyprus:	Mr. A. Roushias
Ecuador:	Mr. C. Larrea
Egypt:	H.E. N. Abdel-Latif; Mr. M. Khalifa; Ms. N. El Achry
Eritrea:	Mr. Y. Tensue

France:	H.E. A. Frasseto; H.E. L. Dominici; Mr. J.-L. Rysto
Ghana:	H.E. N.E. Aanaa; Mr. M.I. Seidu
Greece:	Mr. D.A. Kyvetos
Guatemala:	Ms. R. Claverie de Sciolli; Ms. T. Solares; Ms. R. Peralta de Hegel
Guinea:	Mr. S. Deen Bangoura
Haiti:	Ms. S. Percy
Holy See:	H.E. Mons. Alois Wagner; Mr. V. Buonomo; Mr. L. Bernardi; Mr. G. Tedesco;
Honduras:	Ms. M.R. De Titta; Mr. M. Borjas
Hungary:	Ms. M. Kovács
Ireland:	Mr. D. Beehan
Italy:	H.E. L. Fontana-Giusti; Mr. F. Ginocchio
Kazakhstan:	Mr. B. Sadykov
Kenya:	Mr. P.K. Chepkwony
Lesotho:	Ms. M. Ranooe
Madagascar:	Mr. R. Rabe; Mr. Monja
Mauritania:	H.E. M.O. Moctar Neche; Mr. S.O. Tar; Mr. A. O. Mohamed; Mr. T.O. Mohamed Ahid
Morocco:	H.E. A. Afailal
Niger:	Ms. H. Ibrahim
Portugal:	Mr. P. Pinto da Silva
Republic of Korea:	Mr. K-C. Lee; Mr. J-H. Kwon
Romania:	Mr. G. Apostoiu; Mr. D. Mihail
South Africa:	H.E. K.N. Ginwala; Mr. J.A. Thomas
Spain:	Mr. I. Trueba; Mr. J. Piernavieja Niembro
Sri Lanka:	H.E. U. Pethiyagoda; Mr. D. Kulatilleke
Sudan:	Mr. M.S.M. Ali Harbi
Thailand:	Mr. K. Prasutsangchan

Turkey:	Mr. O. Gücük
Uganda:	H.E. V. Kirabokyamaria
United Kingdom:	Mr. A. Beattie; Ms. S. Dunn
Uruguay:	H.E. F.H. Paolillo
Viet Nam:	Ms. P.T. Cúc
Yemen:	Mr. A. Al-Hawri
Zimbabwe:	Mr. B. Mugobogobo

Other organizations

Commission of the European Communities:	Ms. S. Gualandi; Mr. D. Taylor; Ms. A. Uustalu

United Nations, specialized agencies and its organizations

UN:	Mr. S. De Mistura; Ms. K. Miranda-Saleme
FAO:	Mr. D.A. Harcharik; Mr. A. Regnier; Mr. G. Moore; Mr. M.M. Bamba; Mr. M. Fitzpatrick; Mr. P. Kastanias; Mr. A. Rashid; Mr. M. Smart
ILO:	Mr. W. Schiefelbusch
UNESCO:	Ms. A. Bouya
WHO:	Ms. M. Mokbel Genequand
IFAD:	Ms. M. Van Offelen
UNDP:	Mr. E. Bonev
UNHCR	Mr. J. Upadhyay

Observers from non-governmental organizations

Caritas Internationalis:	Ms. P. Wohlrab; Mr. K. Zelenka
Norwegian Refugee Council:	Mr. O.H. Metliaas

برنامج الأغذية العالمي

Programme Alimentaire Mondial

World Food Programme

Programa Mundial de Alimentos

Executive Board
Second Regular Session

Rome, 12 - 15 May 1998

VERIFICATION OF DECISIONS AND RECOMMENDATIONS

Agenda item 12

Distribution: GENERAL
WFP/EB.2/98/12/Rev.1
15 May 1998
ORIGINAL: ENGLISH

Executive Board Bureau

President:	**Ms. María Eulalia Jiménez**	(El Salvador)
Vice-President:	**Ms. Laurie Tracy**	(United States of America)
Member:	**Mr. Mohammad Mejbahuddin**	(Bangladesh)
Member:	**Mr. Gebrehiwot Redai**	(Ethiopia)
Member:	**Mr. Lubomir Micek**	(Slovakia)
Rapporteur:	**Mr. Kiala Kia Mateva**	(Angola)

DECISIONS AND RECOMMENDATIONS OF THE SECOND REGULAR SESSION, 1998

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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda as orally amended (Annex I).

12 May 1998

Appointment of the Rapporteur

In keeping with the established methods of work, the Board appointed Mr. Kiala Kia Mateva (Angola) Rapporteur of the Second Regular Session of 1998.

12 May 1998

The Decisions and Recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, the main points of which will be reflected in the Summary of the Work of the Session.

1998/EB.2/1 Formal Working Group on Review of the Resource and Long-term Financing Policies

The Board decided to establish a Formal Working Group to review WFP's Resource and Long-term Financing policies. The Group will be open to all Members of the Programme and the Observer of the European Commission, and will elect its chairman. The first meeting of the Working Group will be held on 20 May 1998.

12 May 1998

1998/EB.2/2 Evaluation reports

The Board took note of and commended the reports below, and endorsed the Secretariat's intention to take full account of the recommendations and lessons learned in the future work of WFP. The Board recommended a consistent use in future evaluation documents of standard formats. The Board also recommended that future evaluation reports indicate the degree of achievement of gender-related programme or project objectives.

a) **Nepal 5572.00 - Rural Community Infrastructure Works Programme (RCIW) (WFP/EB.2/98/3/2)**

The Board noted and expressed appreciation for the joint (WFP/GTZ) nature of both the project and the evaluations, and recommended that joint undertakings with implementing partners be increased. The Board fully supported the recommendation to view community empowerment as the most important objective of such projects so as to enhance their sustainability. The consolidation of the project in 20 districts, with some flexibility, was supported.

b) **India 2206.06—Support to Integrated Child Development Services (ICDS) schemes (WFP/EB.2/98/3/3)**

Noting that the implementation of the programme is consistent with WFP's objectives, the Board suggested programme strategies for capacity-strengthening and government/community ownership. Coordination between governments or communities, donors and United Nations agencies was to be strengthened in order to increase capacity-building and impact assessment.

c) **UNHCR/WFP Joint evaluation of emergency food assistance to returnees, refugees, displaced persons and other war-affected populations in Bosnia and Herzegovina (WFP/EB.2/98/3/2)**

The conclusions and recommendations of the report received Board support, particularly those related to targeting and the phasing-out strategy.

12 May 1998

1998/EB.2/3 Format of Country Strategy Outlines and Country Programmes

In response to suggestions made by various representatives to further standardize the format for Country Programmes, the Board decided that the Bureau of the Executive Board, in consultation with the regional groups, should review standard formats for Country Strategy Outlines (CSOs) and Country Programmes.

CSOs and Country Programmes should be based on comprehensive strategies and "global perspectives" and include, *inter alia*, the following basic information:

- gross national product (GNP) per capita
- trends in GNP per capita (to facilitate assessment of possibilities for phasing out)
- least developed country (LDC) and low-income, food-deficit country (LIFDC) classification
- prioritization of activities

The issue of the inclusion of Direct Operational Costs, Direct Support Costs and Indirect Support Costs in Country Programmes should also be reviewed.

The conclusions should be presented to the Board at a future session.

12 May 1998

1998/EB.2/4 **Country Strategy Outline—Burkina Faso**

The Board welcomed the CSO for Burkina Faso (WFP/EB.2/98/4/1) and endorsed the strategy contained therein. It recommended that the Secretariat proceed with the formulation of a Country Programme.

12 May 1998

1998/EB.2/5 **Country Strategy Outline—Madagascar**

The Board welcomed the CSO for Madagascar (WFP/EB.2/98/4/4) and endorsed the strategy contained therein. It recommended that the Secretariat proceed with the formulation of a Country Programme to be submitted to the Board at its First Regular Session of 1999.

12 May 1998

1998/EB.2/6 **Country Strategy Outline—Nepal**

The Board welcomed the CSO for Nepal (WFP/EB.2/98/4/2) and endorsed the strategy contained therein. It recommended that the Secretariat proceed with the formulation of a Country Programme to be submitted to the Board at its First Regular Session of 1999.

12 May 1998

1998/EB.2/7 **Country Strategy Outline—Sri Lanka**

The Board welcomed the CSO for Sri Lanka (WFP/EB.2/98/4/3) and endorsed the strategy contained therein. It recommended that the Secretariat proceed with the formulation of a Country Programme to the Board at its First Regular Session of 1999.

12 May 1998

1998/EB.2/8 **Country Strategy Outline—Ecuador**

The Board welcomed the CSO for Ecuador (WFP/EB.2/98/4/5) and endorsed the strategy contained therein. It recommended that the Secretariat and the Government of Ecuador determine the appropriateness of preparing a Country Programme, taking into account observations made.

13 May 1998

1998/EB.2/9 **Country Programme—El Salvador (1998–2002)**

The Board approved the Country Programme for El Salvador, 1998–2002 (WFP/EB.2/98/5/3), and commended the strategy it put forth for the Government's taking over activities with its own resources.

13 May 1998

1998/EB.2/10 **Country Programme—Malawi (1998–2001)**

The Board approved the Country Programme for Malawi, 1998–2001 (WFP/EB.2/98/5/2).

13 May 1998

1998/EB.2/11 **Country Programme—Ethiopia (1998–2003)**

The Board approved the Country Programme for Ethiopia, 1998–2003 (WFP/EB.2/98/5/4).

13 May 1998

1998/EB.2/12 **Country Programme—Senegal (1999–2001)**

The Board approved the Country Programme for Senegal for the period 1999–2001 (WFP/EB.2/98/5/1).

13 May 1998

1998/EB.2/13 **Development project for Executive Board approval—Cameroon 4387.01**

The Board approved project Cameroon 4387.01—School feeding in Adamoua, North, Extreme North and Eastern provinces (WFP/EB.2/98/6-A/1).

14 May 1998

1998/EB.2/14 **Development project for Executive Board approval—Sudan 5745.00**

The Board approved project Sudan 5745.00—Improved water access in semi-arid areas (WFP/EB.2/98/6-A/2).

14 May 1998

1998/EB.2/15 **Budget increases to previously approved development projects—Burkina Faso 3326.01**

The Board approved the proposed budget increase to development project Burkina Faso 3326.01—Rural development (WFP/EB.2/98/6-B).

14 May 1998

1998/EB.2/16 **Protracted refugee and displaced person project for Executive Board approval—Ethiopia 5241.03**

The Board approved project Ethiopia 5241.03—Food assistance for Somali, Sudanese, Djiboutian and Kenyan refugees in Ethiopia (WFP/EB.2/98/7/3).

14 May 1998

1998/EB.2/17 **Protracted refugee and displaced person project for Executive Board approval—Kenya 4961.04**

The Board approved project Kenya 4691.04—Food assistance for Somali and Sudanese refugees (WFP/EB.2/98/7/1).

14 May 1998

1998/EB.2/18 **Protracted refugee and displaced person project for Executive Board approval—Sudan 4168.05**

The Board approved project Sudan 4168.05—Food assistance for Ethiopian and Eritrean refugees (WFP/EB.2/98/7/2).

14 May 1998

1998/EB.2/19 **Development projects approved by the Executive Director, 1 July - 31 December 1997**

The Board took note of the summaries of the following projects approved by the Executive Director between 1 July and 31 December 1997 within her delegated authority:

- China 5796.00: Integrated agricultural development in the southwestern mountain area of Anhui Province (WFP/EB.2/98/8-A/2)

- Ethiopia 5869.00: Urban women's fortified food facility (WFP/EB.2/98/8-A/3)
- Gambia 5932.00: Primary school feeding (transitory project) (WFP/EB.2/98/8-A/1)

14 May 1998

1998/EB.2/20 **Basic activities within approved Country Programmes**

The Board took note of the summary of Basic Activity 1 C) - Egypt 3214.01: Land development and settlement in the High Dam Lake area (WFP/EB.2/98/8-B)—comprised in the Country Programme for Egypt, approved at the Third Regular Session of 1997.

14 May 1998

1998/EB.2/21 **Protracted refugee and displaced person projects approved by the Executive Director, 1 July - 31 December 1997**

The Board took note of the summaries of the following projects approved by the Executive Director between 1 July and 31 December 1997 within her delegated authority:

- Algeria 4155.07: Food assistance to the most vulnerable groups among Western Sahara refugees (WFP/EB.2/98/8-C/1 and Corr.1)
- Djibouti 4960.03: Food assistance for Ethiopian and Somali refugees and Djibouti refugees repatriated from Ethiopia (WFP/EB.2/98/8-C/5)
- Sri Lanka 5346.04: Assistance to internally displaced persons (WFP/EB.2/98/8-C/2)
- Yemen 5771.01: Food assistance for Somali refugees (WFP/EB.2/98/8-C/3)
- Zambia 5428.03: Food assistance for refugees from Angola and Democratic Republic of Congo (ex Zaire) (WFP/EB.2/98/8-C/4)

14 May 1998

1998/EB.2/22 **Budget increases to protracted refugee and displaced person projects approved by the Executive Director, 1 July - 31 December 1997**

The Board took note of a report outlining budget increases to protracted refugee and displaced person projects approved by the Executive Director within her delegated authority between 1 July and 31 December 1997 (WFP/EB.2/98/8-D).

14 May 1998

1998/EB.2/23 **Progress reports**

The Board took note of progress reports on the following development projects:

- Ghana 4932.00: Supplementary feeding and health and nutrition education (WFP/EB.2/98/8-3/3)
- Haiti 5583.00: Agricultural rehabilitation and soil conservation in marginal mountainous areas(WFP/EB.2/98/8-E/2).
- Sao Tome and Principe 5392.00: Support to agrarian reform and agricultural development (WFP/EB.2/98/8-E/1).

14 May 1998

1998/EB.2/24 **Budget increases to development projects approved by the Executive Director, 1 July - 31 December 1997**

The Board took note of a report outlining budget increases to development projects approved by the Executive Director within her delegated authority between 1 July and 31 December 1997 (WFP/EB.2/98/8-F).

14 May 1998

1998/EB.2/25 **Gender Mainstreaming in WFP: an Integrated Assessment**

The Board commended the Secretariat for its presentation of the report "Gender Mainstreaming in WFP: an Integrated Assessment" (WFP/EB.2/98/9), and encouraged it to continue to give priority to this aspect of its regular work and, as much as possible, to finance its activities in this area from the regular budget.

14 May 1998

1998/EB.2/26 **Summary of the work of the First Regular Session of 1998 of the Executive Board**

The Board endorsed the Summary of the work of the First Regular Session of 1998.

14 May 1998

ANNEX I

AGENDA

1. ***Adoption of the agenda***
2. ***Appointment of the Rapporteur***
3. ***Evaluation reports***:
   - India 2206.06 - Support to Integrated Child Development Services (ICDS) Scheme
   - Nepal 5572.00 - Rural Community Infrastructure Works Programme (RCIW)
   - UNHCR/WFP Joint evaluation of emergency food assistance to returnees, refugees, displaced persons and other war-affected populations in Bosnia and Herzegovina

Operational matters

4. ***Country Strategy Outlines***:
   - Burkina Faso
   - Ecuador
   - Madagascar
   - Nepal
   - Sri Lanka
5. ***Country Programme***:
   - El Salvador
   - Ethiopia
   - Malawi
   - Senegal
6. ***Development projects for Executive Board approval***
   a) Development projects:
      - Cameroon 4387.01
      - Sudan 5745.00

   b) Budget increases for previously approved projects:
      - Burkina Faso 3326.01
7. ***Protracted refugee and displaced person projects for Executive Board approval***:
   - Ethiopia 5241.03
   - Kenya 4961.04
   - Sudan 4168.05

8. ***Reports of the Executive Director on operational matters.***

   a) Development projects approved by the Executive Director, 1 July - 31 December 1997:

      - China 5796.00
      - Ethiopia 5869.00
      - Gambia 5932.00

   b) Basic activities within approved Country Programmes:

      - Egypt 3214.01

   c) Protracted refugee and displaced person projects approved by the Executive Director, 1 July - 31 December 1997:

      - Algeria 4155.07
      - Djibouti 4960.03
      - Sri Lanka 5346.04
      - Yemen 5771.01
      - Zambia 5428.03

   d) Budget increases to protracted refugee and displaced person projects approved by the Executive Director, 1 July - 31 December 1997

   e) Progress reports on approved projects:

      - Ghana 4932.00
      - Haiti 5583.00
      - Sao Tome and Principe 5392.00

   f) Budget increases to development projects approved by the Executive Director, 1 July - 31 December 1997

9. ***Gender Mainstreaming in WFP: an Integrated Assessment***

10. ***Summary of the work of the First Regular Session of 1998 of the Executive Board***

11. ***Other business***

12. ***Verification of the adopted decisions and recommendations***

ANNEX II

LIST OF DOCUMENTS

Provisional agenda item	Title of documents	Document symbol
1	Annotated provisional agenda	WFP/EB.2/98/1
3	Evaluation reports	
	- UNHCR/WFP joint evaluation of emergency food assistance to returnees, refugees, displaced persons and other war-affected populations in Bosnia and Herzegovina	WFP/EB.2/98/3/1 and Corr.1
	- Joint German Government/WFP mid-term evaluation of project Nepal 5572.00	WFP/EB.2/98/3/2
	- Mid-term evaluation of project India 2206.06	WFP/EB.2/98/3/3 and Corr.1
4	Country Strategy outlines	
	- Burkina Faso	WFP/EB.2/98/4/1
	- Nepal	WFP/EB.2/98/4/2
	- Sri Lanka	WFP/EB.2/98/4/3 and Corr.1 (A/E)
	- Madagascar	WFP/EB.2/98/4/4
	- Ecuador	WFP/EB.2/98/4/5
5	Country Programmes	
	- Senegal (1999-2001)	WFP/EB.2/98/5/1
	- Malawi (1998-2001)	WFP/EB.2/98/5/2
	- El Salvador (1998-2002)	WFP/EB.2/98/5/3
	- Ethiopia (1998-2003)	WFP/EB.2/98/5/4
6-A	Development projects for Executive Board approval	
	- Cameroon 4387.01	WFP/EB.2/98/6-A/1 and Corr.1
	- Sudan 5745.00	WFP/EB.2/98/6-A/2

Provisional agenda item	Title of documents	Document symbol
6-B	Budget increase for Executive Board approval	
	- Burkina Faso 3326.01	WFP/EB.2/98/6-B
7	Protracted refugee and displaced person projects for Executive Board approval	
	- Kenya 4961.04	WFP/EB.2/98/7/1
	- Sudan 4168.05	WFP/EB.2/98/7/2
	- Ethiopia 5241.03	WFP/EB.2/98/7/3 *(F)
8-A	Development projects approved by the Executive Director	
	- Gambia 5932.00	WFP/EB.2/98/8-A/1
	- China 5796.00	WFP/EB.2/98/8-A/2
	- Ethiopia 5869.00	WFP/EB.2/98/8-A/3
8-B	Basic activities within approved Country Programmes	
	- Egypt 3214.01	WFP/EB.2/98/8-B
8-C	Protracted refugee and displaced person projects approved by the Executive Director	
	- Algeria 4155.07	WFP/EB.2/98/8-C/1 and Corr.1
	- Sri Lanka 5346.04	WFP/EB.2/98/8-C/2
	- Yemen 5771.01	WFP/EB.2/98/8-C/3
	- Zambia 5428.03	WFP/EB.2/98/8-C/4
	- Djibouti 4690.03	WFP/EB.2/98/8-C/5
8-D	Budget increases to protracted and displaced person projects approved by the Executive Director	WFP/EB.2/98/8-D

Provisional agenda item	Title of documents	Document symbol
8-E	Progress reports on approved projects	
	- Sao Tome and Principe 5392.00	WFP/EB.2/98/8-E/1
	- Haiti 5583.00	WFP/EB.2/98/8-E/2
	- Ghana 4932.00	WFP/EB.2/98/8-E/3
8-F	**Budget increases to approved projects authorized by the Executive Director**	**WFP/EB.2/98/8-F**
9	**Gender mainstreaming in WFP: an integrated assessment**	**WFP/EB.2/98/9**
10	**Summary of the work of the First Regular Session of 1998**	**WFP/EB.1/98/10**
11	Review of WFP's Resource and Long-term Financing Policies	WFP/EB.2/98/11
12	Decisions and recommendations of the Second Regular Session of 1998	WFP/EB.2/98/12
	Other documents	
	Information for participants	WFP/EB.2/98/INF/1
	Additional information for participants	WFP/EB.2/98/INF/1/Add.1
	Provisional timetable	WFP/EB.2/98/INF/2
	Provisional list of documents	WFP/EB.2/98/INF/3
	Offices and telephone numbers	WFP/EB.2/98/INF/4
	List of planned and prepared Country Strategy Outlines and Country Programmes	WFP/EB.2/98/INF/5
	Update on outstanding balance of commitments	WFP/EB.2/98/INF/6
	Revised list of participants	WFP/EB.2/98/INF/7/Rev.1

Explanatory note

The following conventions have been used in the preparation of this list:

(A) Arabic
(E) English
(F) French
(S) Spanish
* Re-issued for technical reasons

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	Ms. H. Yahia-Cherif
Angola:	H.E. A. Abreu; Mr. K.K. Mateva
Australia:	Ms. C. Walker
Bangladesh:	Mr. M. Kabir; H.E.M. Zamir; Mr. A.B. Chowdhury; Mr. M. Mejbahuddin
Belgium:	Mr. G. Mombaerts
Brazil:	Ms. M. Gurgel Valente Da Costa
Burundi:	Mr. F. Nyabenda
Cameroon:	H.E. M. Tabong Kima; Mr. P. Moumié; Mr. E.H. Monono
Canada:	Mr. M.G. Pilote; Mr. J. Devlin
China:	H.E. L. Qu; Mr. X. Haijing; Mr. L. Zhengdong; Mr. Z. Zhongjun
Cuba:	H.E. J. Nuiry Sánchez
Denmark:	Mr. J.M. Pedersen; Mr. L.-H. Worsøe
El Salvador:	Ms. M.E. Jiménez; Ms. N.C. Ramirez
Ethiopia:	Mr. A. Andualem; Mr. G. Redai
Finland:	Ms. A. Huhtamäki; Ms. S. Toro
Germany:	H.E. D. Lincke; Mr. K.G. Dilg
India:	H.E. K.P. Fabian; Ms. N. Gangadharan; Mr. R.K. Vaish
Indonesia:	Mr. I.N. Ardha
Iran, Islamic Republic of:	Mr. M. Ebrahimi
Japan:	Mr. Y. Endo
Jordan:	Mr. S.A. Al-Arabiat; Mr. A. Arabyat
Mexico:	Ms. M.A. Arriola Aguirre

Netherlands:	Mr. E.J.N. Brouwers; Ms. R. Weiffenbach
Nigeria:	Mr. B.M. Ukpong; Mr. P.C. Okoh
Norway:	Ms. T. Kongsvik
Pakistan:	Mr. A. Mahmood
Paraguay:	H.E. O. Cabello Sarubbi; Mr. R.R. Inchausti Valdez
Russian Federation:	H.E. V.A. Zvezdin; Mr. I.V. Shapovalov; Mr. N. Ryjov; Mr. I. Chuvakhin
Saudi Arabia:	Mr. B. Al-Shalhoob
Senegal:	Mr. A. Diouf
Slovakia:	Mr. L. Micek
Sweden:	H.E. R. Rasmusson
Switzerland:	Mr. T. Erni; Mr. I.N. Marincek
Tunisia:	Mr. N. Dridi; Mr. M. Lamti
United States of America:	Mr. D. Sheldon; Mr. T. Torrance; Ms. L. Tracy; Ms. L.G. Conner

Observer States

Argentina:	Mr. A. Fernandez
Austria:	Mr. E. Zimmerl
Burkina Faso:	H.E. B. Damiba; Mr. A.A. Yameogo
Costa Rica:	Ms. Y. Gago
Cyprus:	Mr. A. Roushias
Democratic People's Republic of Korea:	H.E. K. Hung Rim; H.E. S.C. Yun
Ecuador:	Mr. C. Larrea
Egypt:	Mr. M. Khalifa
Eritrea:	Mr. Y. Tensue
France:	Mr. J.-L. Rysto
Ghana:	H.E. A.N. Enin; Mr. M.I. Seidu

Greece:	Mr. D.A. Kyvetos; Ms. C. Guini
Guatemala:	Ms. R. Claverie de Sciolli
Guinea:	Mr. S. Deen Bangoura
Haiti:	Ms. S. Percy
Holy See:	H.E. Mons. A. Wagner; Mr. V. Buonomo; Mr. L. Bernardi; Mr. G. Tedesco
Hungary:	Ms. M. Kovács
Ireland:	Mr. D. Beehan
Italy:	Mr. A. Treggiari; Mr. F. Ginocchio
Kenya:	H.E. B. Jalang'o; Mr. J.K. Boinnet
Lesotho:	Ms. M. Ranooe
Libyan Arab Jamahiriya:	Mr. M.M. Seghayer
Madagascar:	Mr. R. Rabe; Mr. Monja
Malaysia:	Mr. A.G.A. Tambi
Mali:	Mr. A. Sall
Mauritania:	Mr. T.O. Mohamed Ahid
Morocco:	H.E. A. Afailal; Mr. E.Fakhr Eddine
Myanmar:	Mr. Y.Y. Myint
Niger:	Ms. H. Ibrahim
Panama:	H.E. I. Bernal Maure; Mr. H. Maltez
Peru:	H.E. A.M. Deústua Caravedo; Mr. P. Paredes Portella
Portugal:	Mr. P. Pinto da Silva
Republic of Korea:	Mr. K.S. Rho; Mr. J. Kwon
Romania:	Mr. I. Pavel
South Africa:	Mr. J.A. Thomas
Spain:	Mr. J. Piernavieja Niembro
Sudan:	Mr. M.S.M. Ali Harbi
Thailand:	Mr. C. Tiantong; Mr. K. Prasutsangchan

Turkey:	Mr. O. Gücük
United Kingdom:	Ms. S. Dunn
United Republic of Tanzania:	Ms. P.M. Simon Hingi
Viet Nam:	Mr. N.T. Xuan Huong
Yemen:	Mr. A. Al-Hawri

Other organizations

Commission of the European Communities:	Mr. A. Byrne

United Nations, specialized agencies and its organizations

FAO:	Mr. D.A. Harcharik; Mr. M. Fitzpatrick; Ms. B. Huddleston; Mr. P. Kastanias; Mr. A. Rashid; Mr. M.M. Bamba; Ms. J. Brown
ILO:	Mr. W. Schiefelbusch
WHO:	Ms. S. Horsfall
UNHCR	Mr. J. Upadhyay

برنامج الأغذية العالمي
Programme Alimentaire Mondial
World Food Programme
Programa Mundial de Alimentos

Executive Board
Annual Session

Rome, 18 - 21 May 1998

Executive Board Bureau

President:	**Ms. María Eulalia Jiménez**	(El Salvador)
Vice-President:	**Ms. Laurie Tracy**	(United States of America)
Member:	**Mr. Mohammad Mejbahuddin**	(Bangladesh)
Member:	**Mr. Gebrehiwot Redai**	(Ethiopia)
Member:	**Mr. Lubomir Micek**	(Slovakia)
Rapporteur:	**Mr. Kiala Kia Mateva**	(Angola)

DECISIONS AND RECOMMENDATIONS OF THE ANNUAL SESSION OF THE EXECUTIVE BOARD, 1998

Distribution: GENERAL
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27 May 1998
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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda as proposed (Annex I).

18 May 1998

Appointment of the Rapporteur

In keeping with the established methods of work, the Board appointed Mr. Kiala Kia Mateva (Angola) Rapporteur of the Annual Session of 1998.

18 May 1998

The decisions and recommendations that form the current report will be implemented by the Secretariat in the light of the Board's deliberations; the main points will be reflected in the Summary of the Work of the Board for the present Session.

ANNUAL REPORTS

1998/EB.A/1 Annual report of the Executive Director for 1997

The Board approved the Annual Report of the Executive Director for 1997 (WFP/EB.A/98/3-A) and recommended that in drafting future annual reports account be taken of the suggestions made during the Board's deliberations on the format and the analysis of constraints and achievements experienced.

The Board underlined the need to sharpen WFP's people-centred approach, on the poorest countries, with special emphasis placed on women and children, and the targeting of resources to these objectives.

It recommended that WFP's collaboration with different multilateral organizations continued to be strengthened, and that WFP take full part in the United Nations Reform process.

The Board commended the Executive Director for the report, as well as for the work carried out by WFP in 1997. It paid homage to the officials who lost their lives in 1997 in their efforts to save those of so many others.

18 May 1998

1998/EB.A/2 **Annual report of the Executive Board to ECOSOC and the FAO Council on its activities in 1997**

The Board approved its annual report to ECOSOC and the FAO Council on its activities in 1997 (WFP/EB.A/98/3-B). It recommended that the report be forwarded to ECOSOC and the FAO Council.

19 May 1998

POLICY ISSUES

1998/EB.A/3 **From crisis to recovery**

The Board endorsed the report "From crisis to recovery" (WFP/EB.A/98/4-A), and reiterated that WFP, with its dual mandate, was well placed to make the link from relief to development, as the Programme has gained valuable experience in this area.

The Board emphasized the importance of partnerships, definition of agency roles and complementarity of assistance. It reiterated the need for beneficiaries to play a significant role in the recovery strategy, in accordance with the United Nations Development Assistance Framework (UNDAF).

The Board endorsed the following recommendations contained in the report:

The emergency operation (EMOP) programme category will be used to respond only to acute emergency needs and only in exceptional circumstances exceed a period of two years. During the EMOP phase a recovery strategy will be prepared, no later than the eighteenth month of the EMOP. As and where opportunities arise, WFP will begin introducing recovery approaches and activities, even prior to the formulation of a recovery strategy.

WFP support for protracted relief and recovery from crisis will be guided by the recovery strategy which will provide the rationale for operating in protracted relief and recovery situations, will identify the role and justification for food aid, target areas and groups, and define assistance modalities.

The recovery strategy will propose programme activities and include a funding proposal, making adequate provision for non-food items and the preparation of the recovery strategy. It will cover a period of up to three years and be submitted to the Executive Board for approval. Activities will commence immediately upon the termination of the EMOP currently in effect and the availability of funds.

The current protracted relief operation (PRO) programme category will be renamed protracted relief and recovery (PRRO) and become the WFP programme category to respond to protracted relief and recovery needs. The PRRO will be the mechanism through which protracted relief and recovery programme activities, developed in the recovery strategy, will be funded.

The PRRO will include a contingency mechanism to respond to possible set-backs, reversals and new emergency/disaster outbreaks. This will be funded through a budget revision using the same delegation of authority as for Country Programmes and development projects.

WFP will work in consultation with partners and through inter-agency mechanisms; participate in and support the formulation and implementation of the United Nations Common Strategic Framework in those situations where a Strategic Framework is being formulated; support the UNDAF process; and participate actively in inter-agency consultations to expand the scope of the Consolidated Appeal Process (CAP). The WFP recovery strategy will be linked with these processes to the extent feasible. In addition, country offices will participate in needs assessments in conjunction with partners to determine which population groups require food assistance, for how long, what type and how much food.

WFP participation in demining will be restricted to: supporting mine clearing in situations where humanitarian food responses are restricted by mines and food cannot reach targeted beneficiaries, and other funds are not available; and using food to assist community-based programmes which are directly linked to demining programmes. WFP's assistance may be provided where food aid supports the work of other agencies and is an appropriate intervention resource.

Demobilization processes in countries emerging from conflict will be conceived and implemented as part of a United Nations strategy. WFP assistance will not include support to armed personnel at any stage of demobilization or reintegration. WFP will assist weapons exchange programmes in selected cases where food is a suitable element within the context of an integrated demobilization programme.

Each recovery strategy will be reviewed periodically to assure its effectiveness.

The experience of implementing the procedures introduced through the Board's decisions will be reviewed after three years to assess their effectiveness.

Guidance for the implementation of these decisions will be set out in operational guidelines.

19 May 1998

1998/EB.A/4 **Emerging issues relevant to WFP**

The Board considered a report on emerging issues relevant to WFP (WFP/EB.A/98/4-B), namely: WFP development interventions revitalized, the multilateral character of WFP's development activities, and United Nations reform: field-level collaboration in the provision of development assistance. It commented as follows:

a) In discussing the issue of strengthening WFP's development interventions, the Board stressed the importance of WFP's dual mandate in food aid for emergency and development assistance.

The Board was in general agreement with the consultation process, open to all members of the Programme, and with the timetable proposed by the Secretariat to review the role of food aid for development.

The Board agreed that work to improve WFP's development programmes should proceed while the review was being conducted.

In order to allow Board Members enough time to carry out consultations with their governments regarding a proposal formulated by the Group of Latin American and Caribbean Countries (GRULAC), it was recommended that the Bureau, in consultation with the Secretariat, contact Board Members regarding the possibility of carrying out the proposed intergovernmental consultation. The Board agreed that this possibility would not affect the timetable proposed by the Secretariat.

b) The Board stressed the importance of the multilateral character of WFP, and expressed concern for the decline in multilateral contributions. It urged members to make efforts to increase such multilateral contributions, particularly in respect to development activities.

c) The Board stressed the importance of common programming, field coordination and joint action, and commended WFP's initiatives and actions in supporting the United Nations Development Assistance Framework (UNDAF).

Regarding joint programming in crisis countries, the Board welcomed the information about the recent decision to apply the first Strategic Framework exercise in Afghanistan. The Board supported WFP's participation in this initiative, in full coordination with other partners, and in conformity with WFP's mandate.

19 May 1998

EVALUATIONS

1998/EB.A/5 **Evaluation reports: Work Plan for 1998–99**

The Board considered WFP's 1998-99 Evaluation Work Plan (WFP/EB.A/98/5).

It reiterated the importance of evaluation activities and the appropriateness of strengthening them, together with the need to strike an adequate balance between the development projects and emergency activities to be evaluated.

The Board requested that in the near future an extended debate be carried out on the principles and methods of monitoring and evaluation, and recommended that baseline indicators be incorporated into project design to allow future evaluation of the projects' impact.

It noted that evaluations should be carried out with the participation of beneficiary countries.

19 May 1998

OTHER REPORTS

1998/EB.A/6 **Report on post-delivery losses (period October 1996–September 1997)**

The Board considered the report on post-delivery losses for the period October 1996–September 1997 (WFP/EB.A/98/6), commended WFP's continued efforts to reduce losses and encouraged the Programme to increase endeavours to further reduce losses.

The Board recommended:

a) the implementation of the commodity tracking system during 1998; and

b) the review and, where necessary, amendment of all country Basic Agreements to ensure that proper reference to losses is included.

The Board requested the Secretariat to communicate, in writing, the Executive Board's concern to each government of a country where commodity losses are equal to or greater than two percent of the total quantity of donated food handled in that country.

19 May 1998

1998/EB.A/7 **Reports by the Joint Inspection Unit**

In taking note of the Secretariat's document on the reports by the Joint Inspection Unit (JIU) (WFP/EB.A/98/7), the Board recommended that the Bureau review future JIU reports and present its observations for the Board's consideration.

19 May 1998

ADMINISTRATIVE AND MANAGERIAL MATTERS

1998/EB.A/8 **Composition of WFP international staff - personnel statistics report as at 31 January 1998**

The Board took note of the personnel statistics report as at 31 January 1998 (WFP/EB.A/98/8-A), and expressed its satisfaction with the information provided. It recommended that efforts continue to be made to improve geographical distribution, and to avoid overrepresentation of certain regions.

Moreover, it recommended that the proportion of women, and that of staff from developing countries, be further increased and requested that information be provided periodically on the results regarding the filling of vacancies. Members were requested to submit their proposals of candidates for inclusion in WFP's rosters and for specific vacancy announcements.

20 May 1998

1998/EB.A/9 **Local purchases of food and non-food items**

The Board considered a report on local purchases (WFP/EB.A/98/8-B and Corr.1) presented by the Secretariat, and was in general agreement with the recommendations it contained.

In reiterating the importance of local purchases, the Board urged the Secretariat to take into consideration lessons learned in this connection, and to be aware of the possible positive or negative consequences of this type of activity on production, markets and local prices.

The Board requested that the Secretariat present to it a document explaining the analytical process carried out, and detailing how local purchases are carried out in optimal conditions, without giving rise to negative effects.

20 May 1998

OTHER BUSINESS

1998/EB.A/10 **Report of the Working Group on the Distribution of Seats**

The Board received a briefing on the meetings held by the Working Group on the Distribution of Seats, and recommended that, in the spirit of reaching a successful conclusion of its work, the group resume discussions.

The Board took note that the Working Group would forward its report to ECOSOC and the FAO Council for information.

20 May 1998

1998/EB.A/11 **Report of the Working Group on the Rules of Procedure**

The Board was informed of progress made by the Working Group on the Rules of Procedure of the Executive Board.

It decided that a document containing the proposed new Rules of Procedure be prepared in time to be considered at its Third Regular Session of 1998.

20 May 1998

ANNEX I

AGENDA

1. ***Adoption of the agenda***
2. ***Appointment of the Rapporteur***
3. ***Annual reports***
   a) Annual report of the Executive Director
   b) Annual report of the Executive Board to ECOSOC and the FAO Council on its activities in 1997.
4. ***Policy issues***
   a) From crisis to recovery
   b) Emerging issues relevant to WFP
5. ***Evaluations***

   Evaluation reports: Work Plan for 1998-99
6. ***Report on post-delivery losses (period October 1996-September 1997***
7. ***Reports by the Joint Inspection Unit***
8. ***Administrative and managerial matters***
   a) Composition of WFP international staff - personnel statistics report as at 31 January 1998
   b) Local purchases of food and non-food items
9. ***Other business***
10. ***Verification of adopted decisions and recommendation***

ANNEX II

LIST OF DOCUMENTS

Agenda item	Title of documents	Document symbol
1	Annotated provisional agenda	WFP/EB.A/98/1
3 a)	Annual report of the Executive Director	WFP/EB.A/98/3-A
3 b)	Annual report of the Executive Board to ECOSOC and the FAO Council on its activities in 1997	WFP/EB.A/98/3-B
4 a)	From crisis to recovery	WFP/EB.A/98/4-A
4 b)	Emerging issues relevant to WFP	WFP/EB.A/98/4-B
5	Evaluation reports: work plan 1998-99	WFP/EB.A/98/5
6	Report on post-delivery losses (October 1996 - September 1997)	WFP/EB.A/98/6
7	Reports by the Joint Inspection Unit	WFP/EB.A/98/7
8 a)	Composition of WFP International Staff	WFP/EB.A/98/8-A
8 b)	Local purchases of food and non-food items	WFP/EB.A/98/8-B and Corr.1
10	Decisions and recommendations of the Annual Session of 1998	WFP/EB.A/98/10
	Other documents	
	Information for participants	WFP/EB.A/98/INF/1
	Additional information for participants	WFP/EB.A/98/INF/1/Add.1
	Provisional timetable	WFP/EB.A/98/INF/2

Agenda item	Title of documents	Document symbol
	Provisional list of documents	WFP/EB.A/98/INF/3
	Lists of MOUs and Letters of agreement signed by WFP and other organizations/entities	WFP/EB.A/98/INF/4 *(reissued for technical reasons)
	Guiding principles on internal displacement	WFP/EB.A/98/INF/5
	Offices and telephone numbers	WFP/EB.A/98/INF/6
	Consultation process for a review of development	WFP/EB.A/98/INF/7
	Major highlights of the report to the Executive Board on personnel statistics	WFP/EB.A/98/INF/8
	Provisional list of participants	WFP/EB.A/98/INF/9

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	Ms. H. Yahia-Cherif
Angola:	H.E. A. Abreu; Mr. K.K. Mateva
Australia:	Mr. M. Commins; Ms. C. Walker
Bangladesh:	Mr. M. Kabir; H.E.M. Zamir; Mr. A.B. Chowdhury; Mr. M. Mejbahuddin
Belgium:	H.E. J. De Montjoye; Mr. G. Mombaerts; Ms. J. Gentile
Brazil:	Ms. M. Gurgel Valente Da Costa
Burundi:	Mr. F. Nyabenda
Cameroon:	H.E. M. Tabong Kima; Mr. P. Moumié; Mr. E.H. Monono; Mr. T. Ndive Mokake
Canada:	Ms. C. McAskie; Mr. E. Loevinsohn; Mr. M.G. Pilote; Mr. J. Devlin
China:	H.E. L. Qu; Mr. X. Haijing; Mr. L. Zhengdong; Mr. Z. Zhongjun
Cuba:	H.E. J. Nuiry Sánchez
Denmark:	Ms. K. N. Rasmussen; Mr. L.-H. Worsøe
El Salvador:	Ms. M.E. Jiménez; Ms. N.C. Ramirez
Ethiopia:	Mr. A. Andualem; Mr. G. Redai
Finland:	Ms. R. Jolkkonen; Ms. A. Huhtamäki; Ms. S. Toro
Germany:	H.E. D. Lincke; Mr. K.G. Dilg; Mr. C. Retzlaff
India:	H.E. K.P. Fabian; Ms. N. Gangadharan; Mr. R.K. Vaish
Indonesia:	Mr. I.N. Ardha
Iran, Islamic Republic of:	H.E. H.V.M. Hassanali Ebrahimi; Mr. A. Hadji-Arab; Mr. M. Ebrahimi; Mr. G.-H. Darzi
Japan:	Mr. S. Fujita; Mr. T. Kikuchi; Mr. T. Ohashi; Mr. Y. Endo
Jordan:	Mr. S.A. Al-Arabiat; Mr. D. Haddad; Mr. A. Arabyat

Mexico:	Ms. M.A. Arriola Aguirre
Netherlands:	Ms. L. Remmelzwaal; Mr. E.J.N. Brouwers; Ms. R. Weiffenbach
Nigeria:	Mr. B.M. Ukpong; Mr. P.C. Okoh
Norway:	Mr. A. Eidhammer; Ms. T. Kongsvik; Mr. T. Grongstad
Pakistan:	Mr. A. Mahmood
Paraguay:	H.E. O. Cabello Sarubbi; Mr. R.R. Inchausti Valdez
Russian Federation:	H.E. V.A. Zvezdin; Mr. N. Ryjov; Mr. A. Pankin
Saudi Arabia:	Mr. B. Al-Shalhoob
Senegal:	Mr. A. Diouf
Slovakia:	Ms. I. Jénezová; Mr. L. Micek
Sweden:	Ms. D. Alopaeus-Stahl; H.E. R. Rasmusson
Switzerland:	Mr. C. Raedersdorf; Mr. T. Erni; Mr. F. Thévénaz; Mr. I.N. Marincek; Mr. R. Heckner
Tunisia:	Mr. A. J. Ben Ajmia; Ms. N. Dridi; Mr. M. Lamti
United States of America:	Mr. D. Sheldon; Mr. T. Torrance; Ms. L. Tracy; Mr. T. Oliver

Observer States

Argentina:	Mr. A. Fernandez
Austria:	Mr. E. Zimmerl; Ms. F. Veschi
Burkina Faso:	H.E. B. Damiba; Mr. A.A. Yameogo
Cape Verde:	Mr. E. Silva
Chile:	H.E. P. Medrano Rojas
Costa Rica:	Ms. Y. Gago

Côte d'Ivoire:	Mr. S.B. Sei
Cyprus:	Mr. A. Roushias
Czech Republic:	Mr. J. Novák
Democratic People's Republic of Korea:	H.E. K. Hung Rim; H.E. S.C. Yun
Ecuador:	Mr. C. Larrea Dávila
Egypt:	Mr. M. Khalifa; Ms. N. El Achry
Eritrea:	Mr. Y. Tensue
France:	H.E. L. Dominici; Mr. J.-L. Rysto; Mr. P. Pruvot
Ghana:	H.E. A.N. Enin; Mr. M.I. Seidu
Greece:	Mr. D.A. Kyvetos; Ms. C. Guini
Guatemala:	Ms. R. Claverie de Sciolli
Guinea:	H.E. S. Deen Bangoura
Haiti:	Ms. S. Percy
Holy See:	H.E. Mons. A. Wagner; Mr. V. Buonomo; Mr. L. Bernardi; Mr. G. Tedesco
Hungary:	Ms. M. Kovács
Ireland:	Mr. D. Beehan
Italy:	Mr. A. Treggiari; Mr. F. Ginocchio
Kazakhstan:	Mr. B. Sadykov
Kenya:	H.E. B. Jalang'o; Mr. J.K. Boinnet; Mr. P.K. Chepkwony
Lesotho:	Ms. M. Ranooe
Libyan Arab Jamahiriya:	Mr. M.M. Seghayer
Madagascar:	Mr. Monja
Malaysia:	Mr. K. M. Tahir
Mali:	Mr. A. Sall
Malta:	H.E. F. Montanaro Mifsud
Mauritania:	Mr. T.O. Mohamed Ahid
Morocco:	H.E. A. Afailal; Mr. E.Fakhr Eddine

Mozambique:	Mr. A. B. Sigaúque
Myanmar:	Mr. Y.Y. Myint
Niger:	Ms. H. Ibrahim
Panama:	H.E. I. Bernal Maure; Mr. H. Maltez
Peru:	H.E. A.M. Deústua Caravedo; Mr. P. Paredes Portella
Portugal:	Mr. P. Pinto da Silva
Republic of Korea:	Mr. K.S. Rho; Mr. J. Kwon
Romania:	Mr. I. Pavel
South Africa:	Mr. J.A. Thomas
Spain:	Mr. J. Piernavieja Niembro
Sri Lanka:	Mr. D. Kulatilleke
Sudan:	Mr. M.S.M. Ali Harbi
Thailand:	Mr. C. Tiantong; Mr. K. Prasutsangchan
Turkey:	Mr. Ö. Gücük
United Kingdom:	Mr. R. Fox; Mr. A. Beattie; Ms. S. Dunn
United Republic of Tanzania:	Ms. P.M. Simon Hingi
Viet Nam:	Ms. N.T.X. Huong
Yemen:	Mr. A. Al-Hawri
Zimbabwe:	Mr. B. Mugobogobo

Other organizations

Commission of the European Communities:	Mr. D. Taylor; Mr. Brucknor

United Nations, specialized agencies and its organizations

UN:	Mr. D. Zupka; Ms. K. Miranda-Saleme
FAO:	Mr. D.A. Harcharik; Mr. M. Fitzpatrick; Mr. M. Knowles; Mr. P. Kastanias; Mr. A. Rashid; Mr. M.M. Bamba; Ms. J. Brown; Mr. R. Bedouin
ILO:	Mr. W. Schiefelbusch

UNESCO:	Mr. D. Berstecher
WHO:	Ms. M.G. Mokbel Genequand
UNDP:	Mr. E. Bonev
UNHCR	Mr. F. Karim

Observers from intergovernmental organizations

International Committee of the Red Cross:	Mr. M. Studer

Observers from non-governmental organizations

Caritas Internationalis:	Ms. P. Wohlrab
Deutsche Welthungerhilfe:	Mr. G. Schmalbruch
Voice:	Mr. G. Ruffini

برنامج الأغذية العالمي
Programme Alimentaire Mondial
World Food Programme
Programa Mundial de Alimentos

Executive Board
Third Regular Session

Rome, 19 - 22 October 1998

Executive Board Bureau

President:	**Ms. María Eulalia Jiménez**	(El Salvador)
Vice-President:	**Ms. Laurie Tracy**	(United States of America)
Member:	**Mr. Mohammad Mejbahuddin**	(Bangladesh)
Member:	**Mr. Gebrehiwot Redai**	(Ethiopia)
Member:	**Mr. Lubomir Micek**	(Slovakia)
Rapporteur:	**Mr. Victor Zvezdin**	(Russian Federation)

DECISIONS AND RECOMMENDATIONS OF THE THIRD REGULAR SESSION OF THE EXECUTIVE BOARD, 1998

Distribution: GENERAL
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28 October 1998
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DECISIONS AND RECOMMENDATIONS

Agenda

The Executive Board adopted the agenda (Annex I).

19 October 1998

Appointment of the Rapporteur

In keeping with the established methods of work, the Board appointed Mr. Victor Zvezdin (Russian Federation) Rapporteur of the Third Regular Session of 1998.

19 October 1998

The decisions and recommendations in the current report will be implemented by the Secretariat in the light of the Board's deliberations, the main points of which will be reflected in the Summary of the Work of the Session.

POLICY ISSUES

1998/EB.3/1 WFP and the environment—issues and priorities

The Board welcomed the document "WFP and the environment–issues and priorities" (WFP/EB.3/98/3), noting that the issues raised therein were important to Member States.

The Board emphasized coordination and working in partnership, especially through mechanisms such as the United Nations Development Assistance Framework (UNDAF) and the Consolidated Appeal Process. It also stressed the importance of capacity-building, and the role and responsibilities of national governments. The Board emphasized the need for WFP to be proactive across the spectrum of all its activities. In particular, WFP was asked to give emphasis to socio-economic dimensions in environmental impact reviews and assessments. In addition, the Programme was asked to minimize the use of hazardous substances and to phase out as rapidly as possible the use of all hazardous chemicals . The Board recommended that donors provide to WFP commodities of appropriate age and quality. WFP would prepare operational guidelines for the planning and implementation of environmental activities by the end of 1998.

The Board endorsed the following recommendations contained in the report:

a) For emergency operations, funding for environmental prevention activities should be through the United Nations Consolidated Appeal Process and other appeal processes. The costs of environmental prevention and rehabilitation activities in recovery and development programmes will be funded as direct operational costs.

b) WFP should take special care in designing the food basket to ensure that food requirements are met and to minimize potential environmental impacts and, as appropriate, take measures to ensure that cooking fuel needs are assessed and met.

c) In situations involving internally displaced persons, and where partners are not available to meet the costs of providing energy-efficient items and reducing related environmental impacts, WFP may fund such items as direct operational costs.

d) For in-kind donations, there is an understanding with donors that minimum quality and age standards will be met. WFP will pay particular attention to ensure that commodities used will not require energy consumption that will pose environmental threats. Donors will also provide commodities that meet the environmental circumstances of specific operations.

e) Environmental screening will be undertaken to ascertain that interventions are low-risk. WFP will initiate a review process at the earliest stage of programming cycles and give due attention to the management of identified risks.

f) WFP, as a matter of policy, will use the least harmful chemicals available. The purchase, use and application of potentially hazardous chemicals should be eliminated to the extent possible, taking into consideration the need to prevent infestations or losses of stored food commodities. WFP will comply with relevant international guidelines on pesticides, including FAO's International Code of Conduct on the Distribution and Use of Pesticides (updated in 1991), and ensure that country offices have access to all relevant information. Chemicals classified as being extremely or highly hazardous by the World Health Organization (Classes IA and IB) will not be used.

g) WFP would like to accelerate the implementation of this policy, particularly the normative aspects—for example, operational guidelines and staff training. There are a number of areas where WFP could use additional financial support for such Programme Support and Administration-type activities. Selected donors have the facility to fund related environmental activities. WFP will seek to secure such funds to assist in mainstreaming environmental initiatives.

20 October 1998

FINANCIAL AND BUDGETARY MATTERS

1998/EB.3/2 **Audited Biennial Accounts (1996–97)—Financial Statements and Recommendations of the External Auditor**

The Board approved the 1996–97 biennial financial statements of WFP, pursuant to General Regulation XIV.6 (b) and Financial Regulation 13.1, and noted with appreciation the report of the External Auditor.

The Board reconfirmed the approval of the self-insurance scheme of WFP and endorsed the Executive Director's approval of a special account for self-insurance.

The Board allowed for new direct contributions to the Financial Management Improvement Programme (FMIP) to be applied to the implementation of said programme, and for repayment of the 10 million dollars' advance to be deferred until such time as FMIP has been fully funded. The Secretariat would propose a mechanism for the full funding of FMIP for consideration and approval by the Board at its First Regular Session in January 1999.

20 October 1998

1998/EB.3/3 **Report of the Office of the Inspector-General (August 1996 to December 1997)**

The Board took note of the report (WFP/EB.3/98/4-B) and stressed the importance of the work of the Office of the Inspector-General. It recommended continued collaboration and information-sharing with the Office of Internal Oversight Services of the United Nations, and other inspection and investigation services of the United Nations system.

20 October 1998

1998/EB.3/4 **Report on budgetary performance (1996–1997)**

The Board took note of the Report on Budgetary Performance, 1996–1997 (WFP/EB.3/98/4-C), and welcomed the detailed and informative contents of the document. It expressed its support for continued international cooperation, and an equitable balance and share of resources among regions, consistent with the decisions of the Executive Board. For future reports of this nature, the Board looked forward to further enhancements in the way WFP's budgetary performance is presented.

21 October 1998

1998/EB.3/5 **Report of the Formal Working Group on the Review of WFP's Resource and Long-term Financing policies**

The Board expressed its appreciation for the efforts of the Formal Working Group on the Review of WFP's Resource and Long-term Financing policies, and for the excellent report (WFP/EB.3/98/4-D) which the Group had submitted. The Board noted that the report responded to a decision of the Fortieth Session of the Committee on Food Aid Policies and Programmes (CFA) to review the Resource and Long-term Financing policies after the experience of the 1996–97 biennium. The Board recognized that this review was part of an ongoing process. The report also addressed issues raised in the review of the budget during the Executive Board's Third Regular Session of 1997.

The Board noted with satisfaction the discussion which had taken place, and the general agreement on the report's recommendations, which were based on the concept of full-cost recovery and translated full-cost recovery into improved guidelines for contributions.

The Board regretted that it could not approve formally the report at this session because a key donor and valued partner to WFP had indicated that it was not able to state its position concerning the recommendations made in the report, taking into account the specific nature of WFP's programmes. The Board agreed to defer to the First Regular Session of 1999 formal action on the report and the revisions to policies contained therein. At the same time, the Board would consider options from the Secretariat for the Direct Support Costs Pre-funding Facility recommended in the report.

In agreeing to this delay, the Board was sensitive to the difficulty posed to WFP, and the urgency of moving forward promptly in January. The Board was grateful for the assurance from that donor, which was unable to state its position at this time, that it would present its firm position before the First Regular Session of the Board in January 1999.

The Board hoped to approve formally in January 1999 the proposed changes to policies on resources and long-term financing. In this context, WFP was instructed to undertake such preliminary steps as may be appropriate so that the changes may be implemented with minimum delay following the approval.

20 October 1998

EVALUATION REPORTS

1998/EB.3/6 Evaluation reports

The Board took note of the evaluation reports below, and endorsed the Secretariat's plan to take full account of the recommendations in the future work of WFP.

a) Summary evaluation report on development project Niger 2072.03—Support for mother and child health (MCH) activities and nutritional rehabilitation and education

The Board considered the summary evaluation report on project Niger 2072.03 (WFP/EB.3/98/5/1). While endorsing the report's conclusion that the project was of vital importance to Niger and acknowledging the necessity for the project to be continued, the Board recognized the need for a monitoring system to be in place. It recommended that interventions be closely coordinated with those of other organizations for greater impact, and stressed the importance of careful targeting of beneficiaries.

b) Summary evaluation report on emergency operation Tajikistan 5253 and expansions—Emergency food aid for vulnerable groups

In considering the summary evaluation report on emergency operation Tajikistan 5253 and expansions (WFP/EB.3/98/5/2), the Board endorsed the recommendations contained therein. It welcomed the plan to shift emphasis in the next phase towards more food-for-work activities under a protracted relief and recovery operation. This would constitute yet another step in the evolution of WFP's engagement in Tajikistan from the original emergency assistance to war-affected people and displaced persons, via vulnerable group feeding, towards the support of rehabilitation activities.

c) Summary report of the tripartite (UNICEF/UNHCR/WFP) study of the Great Lakes emergency operation (September 1996–September 1997)

The Board endorsed the conclusions and recommendations of the study (WFP/EB.3/98/5/3), and noted the progress made to date on the implementation of recommendations contained in the report. It recommended that the Secretariat establish a mechanism—involving the other participating agencies wherever possible—to ensure further implementation of the recommendations. The Board particularly supported the study's specific recommendations on field staff security.

19 October 1998

OPERATIONAL MATTERS

1998/EB.3/7 **Country Strategy Outline—Benin**

The Board reviewed the Country Strategy Outline (CSO) for Benin (WFP/EB/3/98/6/3) and endorsed the strategy contained therein. It authorized the Secretariat to proceed with the formulation of a Country Programme, which should take into account the comments of the Board.

19 October 1998

1998/EB.3/8 **Country Strategy Outline—Chad**

The Board reviewed the CSO for Chad (WFP/EB.3/98/6/1) and endorsed the strategy contained therein. It authorized the Secretariat to proceed with the formulation of a Country Programme, which should take into account the comments of the Board.

19 October 1998

1998/EB.3/9 **Country Strategy Outline—Guinea**

The Board reviewed the CSO for Guinea (WFP/EB.3/98/6/2) and endorsed the strategy contained therein. It authorized the Secretariat to proceed with the formulation of a Country Programme, which should take into account the comments of the Board.

19 October 1998

1998/EB.3/10 **Country Strategy Outline—Uganda**

The Board reviewed the CSO for Uganda (WFP/EB.3/98/6/4) and endorsed the strategy contained therein. It authorized the Secretariat to proceed with the formulation of a Country Programme, which should take into account the comments of the Board.

19 October 1998

1998/EB.3/11 **Country Programme—Kenya (1999–2003)**

The Board approved the Country Programme for Kenya, 1999–2003 (WFP/EB.3/98/7/3) and recommended that, in its implementation, efforts be made by the Secretariat to include baseline studies and comparative indicators on basic activities other than school feeding. It also recommended that sustainability of the school feeding programme be ensured.

21 October 1998

1998/EB.3/12 **Country Programme—Mali (1999–2002)**

The Board approved the Country Programme for Mali, 1999–2002 (WFP/EB.3/98/7/1).

21 October 1998

1998/EB.3/13 **Country Programme—Niger (1999–2002)**

The Board approved the Country Programme for Niger, 1999–2002 (WFP/EB.3/98/7/2).

21 October 1998

1998/EB.3/14 **Development project for Executive Board approval—Ecuador 3096.02**

The Board approved project Ecuador 3096.02—Targeted school feeding in deprived and indigenous areas (WFP/EB.3/98/8-A).

21 October 1998

1998/EB.3/15 **Protracted relief and recovery operation for Executive Board approval—Afghanistan 6064.00**

The Board approved protracted relief and recovery operation (PRRO) Afghanistan 6064.00—Relief and recovery in Afghanistan (WFP/EB.3/98/8-B/3).

21 October 1998

1998/EB.3/16 **Protracted relief and recovery operation for Executive Board approval—Cambodia 6038.00**

The Board approved PRRO Cambodia 6038.00—Food aid for recovery and rehabilitation in Cambodia (WFP/EB.3/98/8-B/2).

21 October 1998

1998/EB.3/17 **Protracted relief and recovery operation for Executive Board approval—Nepal 5324.03**

The Board approved PRRO Nepal 5324.03—Food assistance to Bhutanese refugees in Nepal (WFP/EB.3/98/8-B/1).

21 October 1998

1998/EB.3/18 **Development and quick action projects approved by the Executive Director, 1 January–30 June 1998**

The Board took note of the summaries of the following projects approved by the Executive Director between 1 January and 30 June 1998 within her delegated authority:

- Colombia 5738.00—Ecologically sustainable development in the Colombian Andes (WFP/EB.3/98/9-A/1)
- Côte d'Ivoire 3358.02—Support to community programme (WFP/EB.3/98/9-A/8)
- Djibouti 5875.00—Assistance to vulnerable groups (WFP/EB.3/98/9-A/4)
- Dominican Republic 5948.00—Support to community initiatives for the development of sustainable agro-forestry (WFP/EB.3/98/9-A/2)
- Guyana 4889.01—Multi-purpose agricultural and community development project (WFP/EB.3/98/9-A/3)
- Liberia 5974.00—Support to community-based rural development initiatives in Liberia (WFP/EB.3/98/9-A/7)
- Madagascar 3936.01—Support to basic education (WFP/EB.3/98/9-A/6)
- Malawi 5934.00—School feeding for improved primary education and girls' enrolment and attendance in the Mtakataka and Golomoti areas of Dedza District - Pilot (WFP/EB.3/98/9-A/5)
- Tanzania 5975.00—Support to food security and rural infrastructure in drought-prone areas through self-help schemes (WFP/EB.3/98/9-A/9)

21 October 1998

1998/EB.3/19 **Budget increases to development projects approved by the Executive Director, 1 January–30 June 1998**

The Board took note of a report outlining budget increases to development projects approved by the Executive Director between 1 January and 30 June 1998 within her delegated authority (WFP/EB.3/98/9-B).

21 October 1998

1998/EB.3/20 **Basic activities within approved Country Programmes, approved by the Executive Director, 1 January–30 June 1998**

The Board took note of the summaries of the following basic activities within approved Country Programmes approved by the Executive Director between 1 January and 30 June 1998 within her delegated authority:

- Ghana 5995.00—Assistance to girls' education in northern Savannah areas (Basic Activity 2) (WFP/EB.3/98/9-C/4)

- Haiti 4111.01—Support to school canteens in poverty-affected areas (Basic Activity 2) (WFP/EB.3/98/9-C/1)
- Yemen 2453.04—Support through health centres (Basic Activity 2) (WFP/EB.3/98/9-C/2)
- Yemen 5824.00—Local initiatives in support of household food security (Basic Activity 3) (WFP/EB.3/98/9-C/3)

21 October 1998

1998/EB.3/21 **Protracted relief and recovery operations approved by the Executive Director, 1 January–30 June 1998**

The Board took note of the summary of PRRO Bangladesh 5329.02—Assistance to refugees from Myanmar, approved by the Executive Director between 1 January and 30 June 1998 within her delegated authority (WFP/EB.3/98/9-D).

21 October 1998

1998/EB.3/22 **Budget increases to protracted relief and recovery operations approved by the Executive Director, 1 January–30 June 1998**

The Board took note of a report outlining budget increases to PRROs approved by the Executive Director between 1 January and 30 June 1998 within her delegated authority (WFP/EB.3/98/9-E).

21 October 1998

1998/EB.3/23 **Progress reports on approved projects**

The Board took note of progress reports on the following development projects:

- Cape Verde 2394.05—Assistance to a school canteen programme (WFP/EB.3/98/9-F/4)
- Dominican Republic 5276.00—School feeding programme in the poor and economically depressed areas (WFP/EB.3/98/9-F/1)
- Ecuador 4463.00—Primary health care and improved health sanitation (WFP/EB.3/98/9-F/3)
- Viet Nam 3844.01—Assistance to the Primary Health Care Programme (WFP/EB.3/98/9-F/2)

21 October 1998

ORGANIZATIONAL AND PROCEDURAL MATTERS

1998/EB.3/24 **Programme of work for 1999**

The Board approved the provisional programme of work for 1999 submitted by the Secretariat (WFP/EB.3/98/10-A).

19 October 1998

1998/EB.3/25 **Report of the Working Group on Rules of Procedure of the Executive Board**

The Board praised the progress made by the Working Group on the Rules of Procedure of the Executive Board, and commended the Chairperson, the members of the Working Group and the FAO Legal Counsel for their contribution to the preparation of a document to be presented to the Board's First Regular Session of 1999. It recommended that the document be distributed to the Members as soon as it is finalized.

19 October 1998

1998/EB.3/26 **Report of the Working Group on the Distribution of Seats**

The Board noted with satisfaction the progress made by the Working Group on the Distribution of Seats, which indicated that a compromise solution might be found. The Board also took note of the fact that the Working Group would forward its report to ECOSOC at its resumed session and to the FAO Council in November 1998.

The Board thanked the Chairperson, the members of the Working Group and the FAO Legal Counsel for the efforts deployed.

19 October 1998

SUMMARIES OF THE WORK OF THE EXECUTIVE BOARD

1998/EB.3/27 **Summary of the work of the Second Regular Session of 1998 of the Executive Board**

The Board endorsed the Summary of its Second Regular Session of 1998, as orally amended. The final Summary of the Work of the Second Regular Session of the Executive Board, 1998, will be contained in document WFP/EB.2/98/13.

21 October 1998

1998/EB.3/28 **Summary of the work of the Annual Session of 1998 of the Executive Board**

The Board endorsed the Summary of its Annual Session of 1998, as orally amended. The final Summary of the Work of the Annual Session of the Executive Board, 1998, will be contained in document WFP/EB.A/98/11.

21 October 1998

ANNEX I

AGENDA

1. ***Adoption of the agenda***
2. ***Appointment of the Rapporteur***
3. ***Policy issues.*** WFP and the environment—issues and priorities
4. ***Financial and budgetary matters***
   a) Audited Biennial Accounts (1996–97)—Financial Statements and Recommendations of the External Auditor
      i) WFP 1996–97 Audited Financial Statements
      ii) Progress Report on the Implementation of the External Auditor's Recommendations, 1994–95
      iii) Progress Report on the Implementation of the External Auditor's Recommendations, 1996-97
   b) Report of the Office of the Inspector-General (August 1996 to December 1997
   c) Report on budgetary performance (1996–1997
   d) Report of the Formal Working Group on the Review of WFP's Resource and Long-term Financing policies
5. ***Evaluation reports***
   - Niger 2072.03
   - Tajikistan 5253.00
   - Summary report of the tripartite (UNICEF/UNHCR/WFP) study of the Great Lakes emergency operation

Operational matters

6. ***Country Strategy Outlines***
   - Benin
   - Chad
   - Guinea
   - Uganda
7. ***Country Programmes***
   - Kenya
   - Mali
   - Niger
8. ***Projects for Executive Board approval***
   a) Development projects
      - Ecuador 3096.02

b) Protracted relief and recovery operations

- Afghanistan 6064.00
- Cambodia 6038.00
- Nepal 5324.03

9. ***Reports of the Executive Director on operational matter***

a) Development and quick action projects approved by the Executive Director, 1 January–30 June 1998

- Colombia 5738.00
- Côte d'Ivoire 3358.02
- Djibouti 5780.00
- Dominican Republic 5948 00
- Guyana 4889.01
- Liberia 5974.00
- Madagascar 3936.01
- Malawi 5934.00
- Tanzania 5975.00

b) Budget increases to development projects approved by the Executive Director, 1 January–30 June 1998

c) Basic activities within approved Country Programmes, approved by the Executive Director, 1 January–30 June 1998

- Ghana 5995.00 (Basic activity no. 2)
- Haiti 4111.01 (Basic activity no. 2)
- Yemen 2453.04 (Basic activity no. 2)
- Yemen 5824.00 (Basic activity no. 3)

d) Protracted relief and recovery operations approved by the Executive Director, 1 January–30 June 1998

- Bangladesh 5329.02

e) Budget increases to protracted relief and recovery operations approved by the Executive Director, 1 January–30 June 1998

f) Progress reports on approved projects

- Cape Verde 2394.05
- Dominican Republic 5276.00
- Ecuador 4463.00
- Viet Nam 3844.01

10. ***Organizational and procedural matters***

    a) Programme of work for 1999

    b) Report of the Working Group on Rules of Procedures of the Executive Board

    c) Report of the Working Group on Distribution of Seats

11. ***Summaries of the work of the Second Regular and Annual Sessions of 1998***

12. ***Other business***

13. ***Verification of adopted decisions and recommendations***

ANNEX II

LIST OF DOCUMENTS

Provisional agenda item	Title of agenda item and document	Document symbol
Approval of the agenda		
1	Annotated provisional agenda	WFP/EB.3/98/1
Policy issues		
3	WFP and the environment	WFP/EB.3/98/3
Financial and budgetary matters		
4 a)	Audited Biennial Accounts, 1996–1997	WFP/EB.3/98/4-A
	Report of the FAO Finance Committee	WFP/EB.3/98/4-A/1 WFP/EB.3/98/4-C/1
	Report of the ACABQ	WFP/EB.3/98/4-A/2 WFP/EB.3/98/4-C/2
4 b)	Report of the Office of the Inspector-General	WFP/EB.3/98/4-B
4 c)	Report on budgetary performance, 1996-1997	WFP/EB.3/98/4-C
4 d)	Report of The Formal Working Group on the Review of WFP's Resource and Long-term Financing Policies	WFP/EB.3/98/4-D
Evaluation reports		
5	Niger 2072.03	WFP/EB.3/98/5/1
	Tajikistan 5253.00	WFP/EB.3/98/5/2
	Summary report on the tripartite (UNICEF/UNHCR/WFP) study of the Great Lakes emergency operation	WFP/EB.3/98/5/3
Country Strategy Outlines		
6	Chad	WFP/EB.3/98/6/1
	Guinea	WFP/EB.3/98/6/2
	Benin	WFP/EB.3/98/6/3
	Uganda	WFP/EB.3/98/6/4
Country Programmes		
7	Mali (1999–2002)	WFP/EB.3/98/7/1
	Niger (1999–2002)	WFP/EB.3/98/7/2
	Kenya (1999–2003)	WFP/EB.3/98/7/3
Projects for Executive Board approval		
8 a)	Development projects	
	- Ecuador 3096.02	WFP/EB.3/98/8-A
8 b)	Protracted relief and recovery operations	
	- Nepal 5324.03	WFP/EB.3/98/8-B/1 + Corr.1 and Corr.2
	- Cambodia 6038.00	WFP/EB.3/98/8-B/2 + Corr.1
	- Afghanistan 6064.00	WFP/EB.3/98/8-B/3 + Corr.1

Provisional agenda item	Title of agenda item and document	Document symbol
Reports of the Executive Director on operational matters		
9 a)	Development and quick action projects approved by the Executive Director (1 January–30 June 1998)	
	- Colombia 5738.00	WFP/EB.3/98/9-A/1
	- Dominican Republic 5948.00	WFP/EB.3/98/9-A/2
	- Guyana 4889.01	WFP/EB.3/98/9-A/3
	- Djibouti 5785.00	WFP/EB.3/98/9-A/4
	- Malawi 5934.00	WFP/EB.3/98/9-A/5
	- Madagascar 3936.01	WFP/EB.3/98/9-A/6
	- Liberia 5974.00	WFP/EB.3/98/9-A/7
	- Côte d'Ivoire 3358.02	WFP/EB.3/98/9-A/8
	- Tanzania 5975.00	WFP/EB.3/98/9-A/9
9 b)	Budget increases to development projects approved by the Executive Director (1 January–30 June 1998)	WFP/EB.3/98/9-B
9 c)	Basic activities within approved Country Programmes	
	- Haiti 4111.01	WFP/EB.3/98/9-C/1
	- Yemen 5824.00	WFP/EB.3/98/9-C/3
	- Yemen 2453.04	WFP/EB.3/98/9-C/2
	- Ghana 5995.00	WFP/EB.3/98/9-C/4
9 d)	Protracted relief and recovery operations approved by the Executive Director (1 January–30 June 1998)	
	- Bangladesh 5329.02	WFP/EB.3/98/9-D
9 e)	Budget increases to protracted relief and recovery operations approved by the Executive Director (1 January–30 June 1998)	WFP/EB.3/98/9-E
9 f)	Progress reports on development projects	
	- Dominican Republic 5276.00	WFP/EB.3/98/9-F/1
	- Viet Nam 3844.01	WFP/EB.3/98/9-F/2
	- Ecuador 4463.00	WFP/EB.3/98/9-F/3
	- Cape Verde 2394.05	WFP/EB.3/98/9-F/4
Organizational and procedural matters		
10 a)	Programme of Work for 1999	WFP/EB.3/98/10-A
Summaries of the work of the Second Regular and Annual Sessions of 1998		
11	Summary of the work of the Second Regular Session of 1998	WFP/EB.2/98/13
	Summary of the work of the Annual Session of 1998	WFP/EB.A/98/11

Provisional agenda item	Title of agenda item and document	Document symbol
Other business		
12	Proposal by the Bureau of the Executive Board on the provision of passive Russian interpretation	WFP/EB.3/98/12/1
Verification of adopted Decisions and Recommendations		
13	Decisions and Recommendations of the Third Regular Session, 1998	WFP/EB.3/98/13
Information notes		
	Information for participants	WFP/EB.3/98/INF/1
	Provisional timetable	WFP/EB.3/98/INF/2*
	Provisional list of documents	WFP/EB.3/98/INF/3
	Offices and telephone numbers	WFP/EB.3/98/INF/4*
	Revised list of participants	WFP/EB.3/98/INF/5/Rev.1
	Advocacy	WFP/EB.3/98/INF/6
	List of planned and prepared Country Strategy Outlines and Country Programmes	WFP/EB.3/98/INF/7
	Update on outstanding balance of commitments	WFP/EB.3/98/INF/8
	Statement of commitment of the Administrative Committee on Coordination for Action to eradicate poverty	WFP/EB.3/98/INF/9
	UNDAF documents—Mozambique	WFP/EB.3/98/INF/10
	UNDAF documents—Viet Nam	WFP/EB.3/98/INF/11
	UNDAF documents—Madagascar	WFP/EB.3/98/INF/12
	UNDAF documents—Mali	WFP/EB.3/98/INF/13
	UNDAF documents—Ghana	WFP/EB.3/98/INF/14
	Statement of commitment of the Administrative Committee on Coordination (ACC) on gender equality and mainstreaming in the work of the United Nations system	WFP/EB.3/98/INF/15 (English only)
	Report of the Executive Board Members' visit to Ethiopia	WFP/EB.3/98/INF/16
	1998–99 biennium tonnage and expenditures	WFP/EB.3/98/INF/17

Explanatory note

The following conventions have been used in the preparation of this list:

(A) Arabic

(E) English

(F) French

(S) Spanish

* Re-issued for technical reasons

ANNEX III

LIST OF PARTICIPANTS

Members of the Executive Board

Algeria:	Ms. H. Yahia-Cherif
Angola:	H.E. A. Abreu; Ms. T. Rocha; Mr. C. Amaral
Australia:	Ms. C. Walker; Mr. L. McCulloch
Bangladesh:	H.E. M. Zamir; Mr. M. Mejbahuddin
Belgium:	H.E. J. De Montjoye; Mr. C. Panneels; Ms. J. Gentile
Brazil:	Ms. M. Gurgel Valente Da Costa
Burundi:	Mr. G. Kabura
Cameroon:	H.E. M. Tabong Kima; Mr. P. Moumié; Mr. T. Ndive Mokake
Canada:	Mr. E. Loevinsohn; Mr. M.G. Pilote; Mr. J. Devlin
China:	H.E. L. Qu; Mr. X. Haijiang; Mr. Q. Sixi; Mr. Z. Zhongjun
Cuba:	H.E. J. Nuiry Sánchez; Ms. A.M. Navarro Arrúe
Denmark:	Mr. J.M. Pedersen
El Salvador:	Ms. M.E. Jiménez; Ms. N.C. Ramirez
Ethiopia:	Mr. G. Redai
Finland:	Ms. A. Huhtamäki; Ms. S. Toro
Germany:	H.E. D. Lincke; Mr. K.G. Dilg; Mr. R.M. Mohs; Mr. F. Sielemann; Ms. H. Schweer; Mr. W. Monigatti
India:	H.E. K.P. Fabian; Ms. N. Gangadharan
Indonesia:	Ms. A.T. Yudhaswari
Iran, Islamic Republic of:	Mr. M. Ebrahimi
Japan:	Mr. H. Yamada; Mr. Y. Kanai
Jordan:	H.E. S. Masarweh; Mr. S. Farés; Mr. S.A. Al-Arabiat
Mexico:	Ms. M.A. Arriola Aguirre
Netherlands:	Mr. E.J.N. Brouwers; Ms. R. Weiffenbach

Norway:	Mr. I. Nordang; Mr. D. Briseid; Mr. T. Grongstad
Pakistan:	H.E. A. Ayub; Mr. A. Bashir Khan
Paraguay:	Mr. R.R. Inchausti Valdez
Russian Federation:	H.E. V.A. Zvezdin; Mr. A. Ryjov; Mr. I. Sinelnikov
Saudi Arabia:	Mr. B. Al-Shalhoob
Senegal:	H.E. M. Balla Sy; Mr. A. Diouf; Mr. M. Bocar Ly
Sierra Leone:	H.E. U.B. Wurie; Mr. A. Sheriff
Slovakia:	Mr. L. Micek; Ms. I. Jénezová
Sweden:	Ms. D. Alopaeus-Stahl; Mr. C. Holtsberg
Switzerland:	Mr. T. Erni; Mr. I.N. Marincek
Tunisia:	Mr. M. Lamti
United States of America:	Mr. H.Q. Parmer; Ms. M.T. Chambliss; Ms. L. Tracy; Mr. D. Sheldon; Mr. T. Lavelle; Ms. L.G. Conner; Mr. J. Allen

Observer States

Afghanistan:	Mr. H. Nasser Zia
Argentina:	Mr. A. Fernandez
Austria:	Mr. E. Zimmerl; Ms. F. Veschi
Burkina Faso:	H.E. B. Damiba
Cambodia:	Mr. C. Ngy
Cape Verde:	Mr. E.J.L. Barros Silva
Chile:	Mr. H. Molina Reyes
Colombia:	Mr B. Gutierrez Zuluaga Botero
Costa Rica:	Ms. M. Suñol
Côte d'Ivoire:	Mr. M.S. Bi Sei
Cyprus:	Mr. A. Roushias
Czech Republic:	Mr. J. Novák
Democratic People's Republic of Korea:	H.E. S.C. Yun; Mr. H.T. Song

Ecuador:	Mr. M. Carbo; Ms. C. Puente Valleyo; Mr. C. Larrea Dávila; Mr. R. Patiño
Egypt:	H.E. N.I. Abdel-Latif; Mr. M. Khalifa
Eritrea:	Mr. Y. Tensue
France:	H.E. L. Dominici; Mr. J.-L. Rysto
Ghana:	H.E. A.N. Enin; Mr. M.I. Seidu
Guatemala:	Ms. R. Claverie de Sciolli
Guinea:	Mr. O. Sano
Haiti:	Ms. S. Percy
Holy See:	H.E. Mons. A. Wagner; Mr. L. Bernardi; Mr. G. Tedesco; Mr. V. Buonomo
Hungary:	Ms. M. Kovács
Iraq:	H.E. B.J. Allawi
Italy:	H.E. L. Fontana-Giusti
Kenya:	Mr. G.K. Koech; Mr. P.G. Ngatia; Mr. P.Kipsigei Chepkwony; Mr. J.K. Boinnet
Lesotho:	Ms. M. Ranooe; Mr. M. Tieiso Khalema
Libyan Arab Jamahiriya:	H.E. M. Abdessalam Shmeyla
Madagascar:	Mr. Monja
Malaysia:	Mr. K.M. Tahir
Mali:	Mr. A. Baba Touré; Mr. Z. Sanogo
Mauritania:	Mr. O.M.A. Tourad
Mauritius:	Mr. D. Cangy
Morocco:	H.E. A. Afailal
Niger:	Mr. A. Chaiffou
Panama:	H.E. I. Bernal Maure
Peru:	H.E. A.M. Deústua Caravedo; Mr. P. Paredes Portella
Qatar:	Mr. A. Hatoor

Republic of Korea:	Mr. K.S. Rho; Mr. J. Kwon
Romania:	Mr. I. Pavel
South Africa:	H.E. K.N. Ginwala; Mr. J.A. Thomas, Mr. E.X. Makaya
Spain:	Mr. I.Trueba Jainaga; Mr. J. Piernavieja Niembro
Sudan:	Mr. M.S.M. Ali Harbi
Syrian Arab Republic:	Mr. S. Soukkar; Mr. Y. Diab
Thailand:	Mr. K. Prasutsangchan
Turkey:	Mr. O. Gücük
United Kingdom:	Mr. A. Beattie; Mr. T. Kelly
Viet Nam:	H.E. T.Minh Quoc; Ms. N.T. Xuan Huong
Yemen:	Mr. A. Al-Hawri
Zimbabwe:	Mr. B. Mugobogobo

Other organizations

Commission of the European Communities:	Ms. V. Du Marteau; Mr. A. Byrne; Mr. D. Taylor; Mr. A. Pratley

United Nations, specialized agencies and its organizations

FAO:	Mr. P. Kastanias; Mr. A. Shuhzi; Ms. J. Brown
ILO:	Mr. W. Schiefelbusch
UNESCO:	Ms. U. Meir
WHO:	Ms. M. Mokbel Genequand
UNDP:	Mr. E. Bonev
UNHCR:	Mr. J. Upadhyay

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